

22/23 Revenue Budget

Service	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Environment Services	356	0	356	23	0	0	0	23	
Trading Standards & Community Safety	2,768	(939)	1,829	(93)	-57	(98)	15	47	Inflationary spending pressures during the year, including over spends in G&T Services have been offset by good performance with in Trading Standards on income generation.
County Highways	20,333	(6,430)	13,902	162	12	0	0	150	<p>Overall overspend position is made up of various overspends and underspends. HMC mid-year contract inflation resulted in circa £300k overspend against revenue construction activities. This was highlighted to Corporate Board in August. Also, HMC overhead costs to BBLP were overspent. The amount of overhead we can charge to Capital is not enough to offset this overspend. This is a recurring overspend. For FY23/24 we have received one-off inflationary increases for HMC revenue spend and Streetlighting energy.</p> <p>There were also overspends in Forestry and Rights of Way due to increased staffing and legal costs. We also overspent on streetlighting energy due to rates changing in October, and a reduced amount of accident damage recharges. For FY23/24 income from the Forestry team should be as expected, as the team has restructured which has meant a more fully filled establishment.</p> <p>The overspends were offset by additional income in the Searches and Network Management teams.</p>
Planning Delivery	5,202	(4,564)	638	(346)	0	0	0	(346)	The overall underspend is predominately due to savings against employee costs due to a number of vacancies and recruitment issues across the planning and highways teams, as well as the employee costs starting in December/January for the new natural capital team. Some income targets have been exceeded, whilst others have not been achieved, due to the unpredictability of the of the market, as well as rising costs. The services are customer driven and it is difficult to predict income streams accurately. The Flood team have seen savings due to a drier than usual year. This has seen a reduction in the number of investigations and associated CCTV surveys and interventions required, as well as a reduction in spend on consultant support to cover officer time in undertaking investigations.

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	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Transport Delivery	41,884	(9,479)	32,405	6,415	0	0	0	6,415	Controlling this emotive budget continues to be difficult, it is a fast changing, demand led service that is difficult to stabilise. Procedures are in place and being further developed to gather information to set the networks far earlier so that the necessity to return to the market frequently is reduced. The budget was transferred part way through the year and now seeing benefits from this in terms of data gathering and reasoning. The major issue this year has been the huge leap in inflation and this has driven contracted prices extremely high causing the overspend shown. A successful MTFS bid has corrected the budget for the start of 23/24 and further work on how the service is run following the SICP transport project should ensure budget is achieved this year.
Engineering Design Services	9,828	(9,031)	797	405	0	0	0	405	EDS have found difficulty to forecast this financial year as the volume of work carried out by external suppliers, together with the time taken to check and process the (often late) invoices, meant that financial data was often months behind. Coupled with this, one supplier backdated inflation level rate increases for a good proportion of the financial year and this was only implemented in March giving EDS very little time to react and mitigate this pressure. Moving forward, EDS are reviewing our own rates to accommodate suppliers and WCC pay increases. We are also closely monitoring income particularly to ensure that all costs are covered from developers when administering the numerous S278 funded projects EDS manage.
Emergency Management	213	0	213	(2)	0	0	0	(2)	
Net Service Spending	80,584	(30,443)	50,140	6,564	(45)	(98)	15	6,692	

Annex A Savings - Environment Services - Scott Tompkins
Strategic Director - Mark Ryder
Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

Saving Proposal	Target £'000	Actual £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Traded income - Expansion of traded income across the service including improving efficiencies and increasing income from external contracts, new future external contracts and MOT sales to public, enforcement income from network management, ecology surveys and the forestry service.	360	360	0	Forestry continues to struggle with income generation due to staff shortages.
Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the cost increases of externally purchased services.	351	351	0	We are unlikely to achieve this savings in future years and an MTFS pressure bid has been made. The savings in this year is being covered by additional income mostly from Network Management
Management of highways maintenance costs - Review of highways maintenance spend, road conditions survey work and capitalisation of contract overheads.	575	575	0	The team have managed to make this savings in-year without further capitalisation mostly from additional income and from savings in other budget areas.
SEND Home to school transport - Reduction in the cost of the service as a result of service/route redesign and the positive impact of the SEND Change and Inclusion Programme on both demand and the length of journeys.	386	0	386	A successful SEND network review was carried out last year that saved £320k full year, however the benefit of this has been completely overshadowed by the effect of RPI increases on contracted rates.
Total	1,672	1,286	386	

Environment Services - Scott Tompkins

Strategic Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Enviro

2022/23 to 2024/25 Capital Programme - Environment Services

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
10203000	Rugby Western Relief Road	59,145	0	100	0	59,245	59,145	0	50	50	59,245	0	0	
11221000	M40 Junction 12	11,903	0	19	0	11,922	11,903	4	15	0	11,922	4	0	
11272000	Rugby Gyratory Improvement Scheme	1,564	0	24	0	1,588	1,564	0	24	0	1,588	0	0	
11339000	Bermuda Connectivity Project	6,406	2,854	4,182	1,500	14,941	6,406	3,712	3,324	1,500	14,941	858	0	The overspend in 22/23 was due to re-sequencing the construction programme to allow more concurrent work
11510000	A46 Stanks Island signalisation and improvement Bham Rd	5,205	50	1,428	0	6,683	5,205	47	1,431	0	6,683	-3	0	
11604000	A444 Corridor Improvements - Phase 2	480	80	1,920	1,854	4,334	480	119	1,890	1,845	4,334	39	0	
11605000	A3400 Bham Road Stratford Corridor Improvements	870	900	5,689	0	7,459	870	426	5,663	500	7,459	-474	0	The £474k slippage is due to Phase 2 construction works not commencing in 22/23 as expected due to the need to resolve design issues. Works are now planned to commence in 23/24.

2022/23 to 2024/25 Capital Programme - Environment Services

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Major Transport Projects														
11649000	A46 Stoneleigh Junction Improvement	20,487	8,500	8,274	0	37,262	20,487	7,601	9,173	0	37,262	-899	0	£898K has slipped into the next financial year due to various issues during construction, this has delayed completion until summer 2023.
11694000	A47 Hinckley Road Corridor Scheme	692	88	1,687	1,413	3,881	692	111	834	3,394	5,031	23	1,150	Increase of £1.1m from DfT for Active Travel Fund awarded March 2023.
11849000	Improvements to the A446 Stonebridge junction (Coleshill)	30	30	852	1,466	2,378	30	69	852	1,052	2,003	39	-375	Budget reduced by £375k due S.106 funding not being available for this scheme
11853000	Transforming Nuneaton - Highway Improvements (CIF)	404	220	3,575	15,366	19,565	404	337	575	18,249	19,565	117	0	The future year's budgets have been re-profiled due to delays on awaiting information from dependant schemes, however, due to the design team being able to work on all schemes concurrently, this has provided the opportunity to complete more work than anticipated in 22/23.
11857000	Emscote Road Corridor Improvements Scheme	90	230	479	9,473	10,272	90	269	491	9,422	10,272	39	0	
11904000	A452/A46 Developer Improvement scheme	5	5	2,471	4,200	6,681	5	5	2,471	4,200	6,681	-0	0	
Street Lighting														
11279000	Pump Priming allocation for LED street lighting	5,198	105	0	0	5,303	5,198	90	0	0	5,288	-15	-15	carry forward to cde 12077000
11818000	Street Lighting Base Budget for 2020 / 2021	809	0	0	0	809	809	0	0	0	809	0	0	

2022/23 to 2024/25 Capital Programme - Environment Services

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Major Transport Projects														
11884000	Street Lighting annual maintenance 2021-22	644	152	0	0	796	644	23	0	0	667	-129	-129	BUDGET TRANSFER TO 11992000
11992000	Street Lighting Annual Main 2022/23	0	543	0	0	543	0	663	0	0	663	120	120	the actuals are offset by the underspends on 11884**** codes
12077000	Street Lighting Annual Main 2023/24	0	0	0	0	0	0	0	543	24	567	0	567	New budget allocated plus some c/f budget of £24,452 re codes 11279000 11884000
Structural Bridge Maintenance														
11382000	Minor Bridge Maintenance schemes 2015/2016	1,683	0	0	0	1,683	1,683	0	0	0	1,683	0	0	A small amount of additional spend on 11382014 to complete the project.
11457000	Minor Bridge Maintenance schemes 2016/2017	531	0	0	0	531	531	0	0	0	531	0	0	
11587000	Minor Bridge Maintenance schemes 2017/2018	2,661	44	14	0	2,719	2,661	45	12	0	2,719	1	0	
11658000	Minor Bridge Maintenance schemes 2018/2019	1,775	43	46	0	1,863	1,775	138	0	0	1,912	95	49	£94,588 of additional spend against profiled budget on CP 11658005 for 2022/23 - should have been coded to CP 11990005.
11717000	Bridges Base Budget 2019 2020	917	5	10	0	931	917	7	8	0	931	2	-0	Original profile moved slightly with minor additional spend in 2022/23
11816000	Bridges Base Budget 2020 2021	779	53	101	0	933	779	36	125	0	940	-17	7	Slight overspend forecast on CP 11816016 Sandy Way Lane
11833000	Historic Bridge Maintenance	1,400	1,479	1,349	2,318	6,546	1,400	1,395	1,402	2,349	6,546	-85	0	Programme has been re-profiled based on progress to date. Slightly reduced spend in 2022/23 which will now be used in 2023/24.

2022/23 to 2024/25 Capital Programme - Environment Services

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Major Transport Projects														
11882000	Bridges annual maintenance 2021-22	468	329	61	-	858	468	193	190	0	850	-137	-7	Some reduction in spend in 2022/23 against profile which will be used in 2023/24 to support the maintenance programme.
11990000	Bridge Annual Main 2022/23	-	696	274	-	970	0	522	399	0	921	-174	-49	Reduced spend in 2022/23 partially due to a miscoding against an incorrect, but related sub project.
12075000	Bridge Annual Main 2023/24	-	0	-	-	0	0	0	1,019	0	1,019	0	1,019	Budget Allocation as part of the 2023/24 resolution.
Structural Maintenance of Roads														
11361000	Highways Maintenance 16/17	15,096	0	0	0	15,096	15,096	0	0	0	15,096	0	0	
11545000	Highways Maintenance 2019/20	0	0	0	0	0	0	0	0	0	0	0	0	
11553000	National Productivity Investment Fund Money	0	0	0	0	0	0	0	0	0	0	0	0	
11720000	County Highways Base Budget 2019 2020	17,421	0	0	0	17,421	17,421	0	0	0	17,421	0	0	
11785000	County Highways Base Budget 20-21	21,964	0	0	0	21,964	21,964	0	0	0	21,964	0	0	
11808000	Vehicle Mitigation Barriers (Stratford on Avon)	0	582	0	0	582	0	0	582	0	582	-582	0	budget carry forward to new year
11871000	Highways 2021-22 Surface Dressing	1,614	1	0	0	1,615	1,614	1	0	0	1,615	-0	-0	
11872000	Highways 2021-22 Slurry Seal	382	2	0	0	384	382	2	0	0	384	-0	-0	
11873000	Highways 2021-22 Routine Patching	1,382	29	0	0	1,411	1,382	29	0	0	1,411	1	1	
11874000	Highways 2021-22 Patching Surface Dressing	493	0	0	0	493	493	-28	0	0	465	-28	-28	credit carry forward to code 12072000
11875000	Highways 2021-22 Patching Slurry Sealing	130	0	0	0	130	130	-2	0	0	128	-2	-2	credit carry forward to code 12072000

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Major Transport Projects														
11876000	Highways 2021-22 Pot Hole Budget	204	4	0	0	208	204	4	0	0	208	-0	-0	
11877000	Highways 2021-22 Structural Patching	787	7	0	0	794	787	7	0	0	794	0	0	
11878000	Highways 2021-22 Road Marking SD	343	0	0	0	343	343	0	0	0	343	0	0	
11879000	Highways 2021-22 Structural Maintenance Annual Programme	8,999	0	0	0	8,999	8,999	-119	0	0	8,880	-119	-119	CREDITS TRANSFER TO NEW BUDGET 12072000
11880000	Highways 2021-22 Structural Maintenance Annual Footways Programme	2,229	0	0	0	2,229	2,229	-37	0	0	2,192	-37	-37	CREDIT TRANSFER TO NEW BUDGET 12072000
11881000	Staff Recharges Annual 2021 -22	887	0	0	0	887	887	0	0	0	887	0	0	
11912000	Highways 2021-22 Micro Asphalt	79	0	0	0	79	79	0	0	0	79	0	0	
11913000	Highways 2021-22 Patching Micro Asphalt	7	0	0	0	7	7	0	0	0	7	0	0	
11914000	Highways 2021-22 Road Marking For Micro Asphalt	0	0	0	0	0	0	0	0	0	0	0	0	
11926000	Forestry 35 X Yard Skips	8	0	0	0	8	8	0	0	0	8	0	0	
11927000	Forestry Vehicle Reg WR12HYF	0	0	0	0	0	0	0	0	0	0	0	0	
11979000	Highways 2022/23 Surface Dressing	0	1,835	0	0	1,835	0	1,824	0	0	1,824	-11	-11	budget underspends transfer to 12072000
11980000	Highways 2022/23 Slurry Seal	0	217	0	0	217	0	306	0	0	306	89	89	budget transfer from 11987000 to match the actuals
11981000	Highways 2022/23 Routine Patching	0	1,085	0	0	1,085	0	1,465	0	0	1,465	380	380	budget transfer from 11987000 to match the actual
11982000	Highways 2022/23 Patching Surface Dressing	0	380	0	0	380	0	573	0	0	573	193	193	budget transfer from 11987000 to match the actual

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Major Transport Projects														
11983000	Highways 2022/23 Patching Slurry Sealing	0	43	0	0	43	0	14	0	0	14	-29	-29	budget transfer to new budget 12072000
11984000	Highways 2022/23 1ST TIME FIND AND FIX	0	189	0	0	189	0	242	0	0	242	53	53	budget transfer from 11987000 to match the actual
11985000	Highways 2022/23 Structural Patching	0	868	0	0	868	0	894	0	0	894	26	26	budget transfer from 11987000 to match the actual
11986000	Highways 2022/23 Road Marking SD	0	327	0	0	327	0	327	0	0	327	0	0	budget transfer from 11987000 to match the actual
11987000	Highways 2022/23 Structural Maintenance Annual Programme	0	9,263	0	0	9,263	0	8,214	0	0	8,214	-1,049	-1,049	transfer of underspends to new budget 12072000 plus a transfer of £25k to code 11865001
11988000	Highways 2022/23 Structural Maintenance Annual Footways Programme	0	2,279	0	0	2,279	0	2,185	0	0	2,185	-94	-94	transfer of underspends to new budget 12072000
11989000	Staff Recharges Annual 2022/23	0	895	0	0	895	0	906	0	0	906	11	11	budget transfer from 11987000 to match the actuals
11994000	Forestry: Vermeer chipper	23	0	0	0	23	23	0	0	0	23	0	0	
12019000	Highways 2022-23 HS2 Road deterioration fund	0	107	0	0	107	0	251	0	0	251	145	145	corp budget added to offset actuals
12032000	Sawbridge. Bridge replacement on Public footpath R260	0	20	0	0	20	0	20	0	0	20	-0	-0	
12033000	Brailes. Drainage works on Public Bridleway SS61	0	31	0	0	31	0	31	0	0	31	0	0	
12064000	Highways 2023/24 Surface Dressing	0	0	0	0	0	0	0	2,214	0	2,214	0	2,214	new budget allocated BUDGET COMBINED WITH 12067000
12065000	Highways 2023/24 Slurry Seal	0	0	0	0	0	0	0	260	0	260	0	260	new budget allocated, BUDGET COMBINED WITH CODE 12068000
12066000	Highways 2023/24 Routine Patching	0	0	0	0	0	0	0	1,085	0	1,085	0	1,085	new budget allocated

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Major Transport Projects															
12067000	Highways 2023/24 Patching Surface Dressing	0	0	0	0	0	0	0	0	0	0	0	0	0	Budget transferred to 12064000 as per S Carpenter
12068000	Highways 2023/24 Patching Slurry Sealing	0	0	0	0	0	0	0	0	0	0	0	0	0	Budget transferred to code 12065000 as per S Carpenter
12069000	Highways 2023/24 1st Time Find And Fix	0	0	0	0	0	0	0	3,064	0	3,064	0	3,064	0	new budget allocated
12070000	Highways 2023/24 Structural Patching	0	0	0	0	0	0	0	868	0	868	0	868	0	new budget allocated
12071000	Highways 2023/24 Road Marking Sd	0	0	0	0	0	0	0	327	0	327	0	327	0	new budget allocated
12072000	Highways 2023/24 Structural Maintenance Annual Programme	0	0	0	0	0	0	0	8,258	0	8,258	0	8,258	0	new budget allocated, plus any underspends from last year
12073000	Highways 2023/24 Structural Maintenance Annual Footways Programme	0	0	0	0	0	0	0	2,279	0	2,279	0	2,279	0	new budget allocated
12074000	Staff Recharges Annual 2023/24	0	0	0	0	0	0	0	913	0	913	0	913	0	new budget allocated
12076000	Traffic Signals Annual Main 2023/24	0	0	0	0	0	0	0	250	0	250	0	250	0	250
Traffic Signals															
11381000	Traffic Signals 2015-16	181	11	0	0	192	181	0	11	0	192	-11	0	0	
11718000	Traffic Base Budget 2019 2020	234	19	22	0	275	234	0	41	0	275	-18	0	0	
11817000	Traffic Base Budget 2020 2021	206	0	0	0	206	206	0	0	0	206	0	0	0	
11848000	CIF - Replacement Bollards in Stratford, Nuneaton & Bedworth	93	200	181	0	474	93	241	140	0	474	41	0	0	
11883000	Traffic Signals Annual Main 2021-22	165	45	15	0	225	165	48	12	0	225	3	0	0	

2022/23 to 2024/25 Capital Programme - Environment Services

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Major Transport Projects														
11945000	D1356 - DfT - Traffic Signals Maintenance Grant Award	8	280	304	0	593	8	467	117	0	593	187	0	Spend in 22/23 has been higher than anticipated due to the scope of the works being increased to include for the carriageway resurfacing works and the upgrading of the existing the street lighting.
11991000	Traffic Signals Annual Main 2022/23	0	250	96	0	346	0	178	168	0	346	-72	0	Reduced spend in 22/23 than anticipated due to lack of staff resources to complete works.
Flood management														
11424000	Snitterfield Emergency Works	2,793	0	0	0	2,793	2,793	0	0	0	2,793	0	0	
11427000	Ladbrooke Flood Alleviation	60	0	0	0	60	60	0	0	0	60	0	0	
11514000	Grendon Property Level	72	0	0	0	72	72	0	0	0	72	0	0	
11550000	Flood modelling	99	0	0	0	99	99	0	0	0	99	0	0	
11574000	Kites Hardwick flood alleviation	103	0	0	0	103	103	0	0	0	103	0	0	
11599000	Cherrington Flood Risk Management Scheme	62	0	0	0	62	62	0	0	0	62	0	0	
11686000	Whiteacre Health Flood Alleviation	56	0	0	0	56	56	0	0	0	56	0	0	
11735000	Grendon Capital Flood Scheme	31	0	0	0	31	31	0	0	0	31	0	0	
11794000	Flood Defence Maintenance 20-21	2	0	0	0	2	2	0	0	0	2	0	0	

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Major Transport Projects														
11801000	Flood alleviation schemes CIF - Pailton	73	30	13	0	116	73	18	0	25	116	-12	-0	carryforward budget to future years
11802000	Flood alleviation schemes CIF - Fenny Compton	10	280	294	0	584	10	53	0	521	584	-227	0	BUDGET CARRY FORWARD TO FUTURE YEARS
11803000	Flood alleviation schemes CIF - Welford on Avon	0	0	43	0	43	0	0	0	43	43	0	0	BUDGET CARRY FORWARD TO FUTURE YEARS
11804000	Flood alleviation schemes CIF - Galley Common	0	0	22	0	22	0	0	0	22	22	0	0	BUDGET CARRY FORWARD TO FUTURE YEARS
11805000	Flood alleviation schemes CIF - Bermuda	0	0	32	0	32	0	0	0	32	32	0	0	BUDGET CARRY FORWARD TO FUTURE YEARS
11806000	Flood alleviation schemes CIF - Brailes	0	12	103	0	115	0	10	0	105	115	-2	0	BUDGET CARRY FORWARD TO FUTURE YEARS
11870000	Flood Defence Maintenance 21-22	144	0	0	0	144	144	0	0	0	144	0	0	
11892000	Flood defence - Fillongley	38	89	29	0	156	38	19	0	99	156	-70	-0	BUDGET CARRY FORWARD TO FUTURE YEARS
11928000	Bilton Road Property Flood Resilience Scheme	12	12	0	0	24	12	3	0	9	24	-9	0	budget transfer to new future year budgets
11943000	Clifford Chambers Property Flood Resilience Scheme	7	117	30	0	154	7	106	0	41	154	-11	-0	BUDGET CARRY FORWARD TO FUTURE YEARS
11978000	Flood Defence Maintenance 22-23	0	135	278	0	413	0	135	0	0	135	0	-278	CARRY FORWARD £278,299 TO NEW ALLOCATION CODE 12063000
12005000	Broadwell property flood resilience scheme	0	48	93	0	141	0	6	0	135	141	-42	-0	BUDGET CARRY FORWARD TO FUTURE YEARS

2022/23 to 2024/25 Capital Programme - Environment Services

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
12063000	Flood Defence Maintenance 23-24	0	0	0	0	0	0	0	219	278	497	0	497	NEW BUDGET OF £219K ALLOCATED PLUS CARRY FORWARD FORM CODE 11978000 OF £278,299
Community Safety														
11712000	Gypsy & Traveller Services 19-20	0	0	0	0	0	0	0	0	0	0	0	0	
11789000	Gypsy & Traveller Services 20-21	81	0	0	0	81	81	0	0	0	81	0	0	
11855000	Development and upgrade of three WCC owned Gypsy and Traveller sites	20	141	499	0	660	20	16	0	624	660	-125	-0	carry forward to future years
11869000	Gypsy & Traveller Services 21-22	-19	50	0	0	31	-19	0	0	50	31	-50	0	budget transferred to future years
11977000	Gypsy & Traveller Services 22-23	0	21	0	0	21	0	0	0	21	21	-21	0	budget transferred to future years
12062000	Gypsy & Traveller Services 23-24	0	0	0	0	0	0	0	22	0	22	0	22	new budget allocated
Integrated Transport - Delivery														
11762000	Nuneaton To Coventry Cycle Route - Cif	43	30	490	449	1,012	43	-2	130	840	1,012	-32	0	
11764000	Green Man Coleshill Signalised Junction - Cif	122	30	709	0	861	122	7	702	30	861	-23	0	Project construction has been delayed following public consultation, construction to take place in 23/24 financial year. £30k moved to following year for closing the scheme.
11765000	Hinckley To Nuneaton Cycle Route - Cif	82	35	685	0	802	82	16	704	0	802	-19	0	

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Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11778000	A452 Kenilworth To Leamington Cycle Route - CIF	444	200	1,236	3,801	5,680	444	87	1,957	3,914	6,401	-113	721	Additional DfT funding received late in 22/23 of £721k has been added to the 23/24 Forecast. Underspend against 22/23 due to project being slightly behind schedule.
11911000	A452 Kenilworth Road to Leamington Spa town centre cycle route – Getting Building Fund	33	40	537	0	610	33	316	501	0	850	276	240	Additional DfT funding of £240k received March 2023 added to 23/24 Forecast. Overspend against 22/23 due to project being ahead of schedule.
Transport Delivery														
11968000	Recovery Vehicle/ County Fleet Maintenance	0	84	0	0	84	0	84	0	0	84	0	0	
12056000	Officer Van for Trading Standards	0	0	0	0	0	0	32	0	0	32	32	32	A new vehicle was required to support work to combat the significant sale and supply of illegal tobacco and vapes throughout the county. It was funded by Proceeds of Crime income.
Area Delegated														
11276000	Rugby Area Committee	416	0	0	36	452	416	0	0	36	452	0	0	
11354000	Area Delegated Funded Schemes 2017/18	20	0	0	210	229	20	3	0	650	673	3	444	transfer of old budgets to this unallocated code.
11398000	Design Services Area Delegated Funding	152	0	9	0	161	152	9	0	0	161	9	0	schemes completed 22/23
11452000	Area delegated funding 18-19	0	0	819	0	819	0	0	0	783	783	0	-35	transfer of budget to fund other schemes to match the budget
11483000	Delegated Budget 2016 2017 - Gaf Din	86	0	0	0	86	86	0	0	0	86	0	0	

2022/23 to 2024/25 Capital Programme - Environment Services

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11485000	Delegated Budget 2016 2017 - Jo Edwards	541	0	0	0	541	541	0	0	0	541	0	0	
11487000	Delegated Budget 2016 2017 - Nigel Whyte	112	0	13	0	125	112	3	0	0	115	3	-10	budget transferred to the unallocated scheme
11488000	Delegated Budget 2016 2017 - Carolyn Burrows	181	0	36	0	217	181	0	0	0	181	0	-36	budget transfer to unallocated code
11588000	Delegated Budget for Traffic Signals Gaf Din 2017-18	1	0	4	0	5	1	4	0	0	5	4	0	schemes completed in 22/ 23
11590000	Delegated Budget For Traffic And Rd Safety Jo Edwards 2017 /2018	736	0	21	0	757	736	7	0	0	743	7	-14	budget transferred to the unallocated schemes
11592000	Delegated Budget For County Highways J Grant 2017 /2018	582	11	0	0	593	582	11	0	0	593	0	0	
11593000	Delegated Budget For Transport Planning 2017 2018 N Whyte	41	0	9	0	50	41	7	0	0	48	7	-2	schemes completed in 22/23
11652000	Jo Edwards Delegated Schemes 2018 2019	843	0	187	0	1,030	843	19	0	0	862	19	-168	budget transferred to the unallocated schemes
11653000	John Grant Delegated Schemes 2018 2019	695	18	0	0	713	695	18	0	0	713	0	0	
11656000	Nigel Whyte Delegated Schemes 2018 2019	71	0	2	0	73	71	2	0	0	73	2	0	schemes completed in 22/23
11721000	Traffic Signals Delegated Budget 2019 2020	0	0	0	0	0	0	0	0	0	0	0	0	
11722000	St Lighting Delegated Budget 2019 2020	4	0	2	0	6	4	2	0	0	6	2	0	schemes completed in 22/23
11723000	County Highways Base Delegated Budget 2019 2020	425	157	46	0	628	425	157	0	0	582	0	-46	budgets transferred to unallocated schemes
11724000	Traffic Road Safety Delegated Budgets 2019 2020	556	0	493	0	1,049	556	89	0	0	645	89	-404	budget transferred to the unallocated schemes

2022/23 to 2024/25 Capital Programme - Environment Services

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11725000	Bus Shelter Infrastructure 2019 2020 Delegated Budgets	117	36	16	0	170	117	26	0	0	143	-10	-26	budget transferred to the unallocated codes
11799000	Area delegated funding 20-21	0	0	0	0	0	0	0	0	0	0	0	0	
11835000	North Warks Area Delegated	241	147	439	0	827	241	223	269	383	1,116	76	288	new budget allocated to schemes
11836000	Nun & Bed Area Delegated	514	337	865	0	1,716	514	480	499	773	2,266	143	551	new budget allocated to schemes
11837000	Rugby Area Delegated	534	269	557	0	1,360	534	510	384	387	1,815	241	455	new budget allocated to schemes
11838000	Stratford Area Delegated	269	370	856	0	1,494	269	417	499	882	2,067	47	573	new schemes allocated Minus £8k transfer from 11838005 to scheme 11959000
11839000	Warwick Area Delegated	435	454	1,086	0	1,975	435	464	538	1,148	2,585	10	610	new budget allocated to schemes
Developer Funded Transport - s106 schemes														
11054000	Rugby, Hunters Ln - Through Route New Tech Dr To Newbold Rd	75	2	372	0	448	75	0	5	369	448	-2	0	Project re-profiled in line with anticipated spend.
11099000	Upgrade Traffic Signals Blackhorse Rd	141	9	0	0	150	141	0	9	0	150	-9	0	
11194002	New bus stop on Tachbrook Park Drive near Leamington	12	1	0	0	13	12	0	1	0	13	-1	0	
11194004	Install CCTV on Emscote Road Warwick (Tesco Stores)	0	0	0	0	0	0	0	0	0	0	0	0	
11194005	Install MOVA operation on traffic signal junctions Emscote Road Warwick (Tesco Stores)	118	52	0	0	170	118	12	40	0	170	-40	0	Slight underpend in 22/23 due to works being behind anticipated schedule
11194006	Install Variable Message Signs A444 (Prologis)	0	0	90	0	90	0	0	0	90	90	0	0	
11195006	S106 Traffic Calming and Signage Improvements for Bidford-on-Avon bridge and Welford bridge	19	0	0	0	19	19	0	0	0	19	0	0	

2022/23 to 2024/25 Capital Programme - Environment Services

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11195009	40/50MPH SPEED LIMIT AND MINOR KERBING WORKS LONGMARSTON ROAD WELFORD ON AVON.	21	0	0	0	21	21	0	0	0	21	0	0	
11195011	S278 Crabtree Medical Centre Bidford - Bus Stops	27	0	2	0	29	27	0	2	0	29	0	0	
11417000	A426 /A4071 Avon Mill Rdbt Rugby Improvement Scheme	897	475	442	0	1,814	897	506	411	0	1,814	31	0	There was a small overpend in 22/23 due to additional Q4 spend by internal teams dealing with unexpected design issues, which weren't forecast at Q3.
11441001	Zebra Upgrade on Tachbrook Road Leamington	60	1	1		62	60	0	2	0	62	-1	0	
11441004	Weddington Road , Nuneaton Implement Toucan Crossing	71	0	112	0	183	71	0	0	112	183	0	0	Budget profiled to 24/25 in line with projected spend
11692000	Upgrade existing shared ped / cycle path Bermuda	2	5	16		23	2	1	20	0	23	-4	-0	
Developer Funded Transport - Europa Way														
11580000	A452 Europa Way (Lower Heathcote Farm), Warwick. Developer – Gallagher Estates Ltd. S278	3,046	12	0	0	3,057	3,046	12	0	0	3,057	-0	-0	Project complete and balance of £200 funding not required
11602000	A452 Europa Way / Olympus Avenue Traffic Signal Controlled Junction S278	4,890	86	100	0	5,075	4,890	88	97	0	5,075	3	0	
11636000	A452 Myton Road And Shire Park Roundabouts S106 WCC3	518	272	3,980	2,036	6,806	518	554	2,860	2,889	6,822	282	16	
11637000	A452 Europa South of Olympus Avenue to Heathcote Lane Roundabout S106 WCC2 (Fusilliers Way to Gallows Hill)	262	31	24	7,183	7,500	262	79	5	7,154	7,500	49	0	

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Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11638000	A452 M40 spur west of Banbury Road S106 WCC1	13	8	54	4,862	4,937	13	19	50	4,855	4,937	11	0	
11814000	C9878 A452 Europa Way Dualling, The Asps S278	1	1	149	0	150	1	0	149	0	150	-0	0	
Developer Funded Transport - s278 schemes														
10010000	Transport - Developer Funding Holding Code	0	0	0	0	0	0	0	0	0	0	0	0	
10010001	Unallocated section 278 developer funds	8	0	0	1,608	1,616	8	12	0	1,596	1,616	12	-0	Correction of prior year funding transactions
11305000	New Roundabout on the A444 Weddington Road Nuneaton	648	0	0	0	648	648	3	0	0	651	3	3	Some final additional spend to complete the project - all costs charged to the developer.
11307000	New Footway/Cycleway to connect Insight Park to Southam along Welsh Road East	80	-1	0	0	79	80	-1	0	0	79	0	0	A small refund was received in 2022/23
11327000	B4113 Gipsy Lane Junction	5	0	1	0	6	5	0	1	0	6	0	0	
11336000	Ansty Business Park Phase 3 Junction Improvements	1,454	1,200	358	0	3,012	1,454	1,356	202	0	3,012	156	-0	Project progressed further than original profile in 2022/23
11366000	B4087 Tachbrook Road Signals for Development at Woodside Farm Whitnash	431	0	0	0	431	431	0	0	0	431	0	0	
11423000	A423 Coventry Road Southam New Priority Junction S278	512	0	0	0	512	512	0	0	0	512	0	0	
11430000	A428 Rugby Radio Station Mass Site S278 Highways Work	2,909	20	20	0	2,949	2,909	-38	0	78	2,949	-58	-0	Original profile was not realised in 2022/23 - remaining budget now moved to 2024/25
11435000	A3400 Birmingham Rd Stratford - Conversion of Existing Traffic Signal Junction S278	308	0	0	0	308	308	0	0	0	308	0	0	

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Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11436000	B4087 Oakley Wood Road, Bishops Tachbrook - New Ghost Island Right Turn Lane S278	366	0	0	0	366	366	0	0	0	366	0	0	
11437000	B4632 Campden Road /C47 Station Road - New Ghost Island & New Minor Access S278	588	0	0	0	588	588	6	0	0	594	6	6	Scheme is driven by developer - some additional unprofiled spendin 2022/23
11438000	B4642 Coventry Rd, Site Access, Cawston - New Traffic Signal Junction S278	582	0	0	0	582	582	0	0	0	582	0	0	Immaterial charge of £8 in 2022/23 - not profiled.
11439000	B4642 Coventry Rd / Cawston Grange Drive Cawston Construction of 5th Arm at Rdbt S278	1,449	0	0	0	1,449	1,449	0	0	0	1,449	0	0	Immaterial charge of £62 in 2022/23 - not profiled
11460000	C204 Birmingham Road, Alcester New Right Turn Lane S278	145	0	13	0	158	145	-29	43	0	158	-29	0	Refund from previous years in 2022/23 - balance of budget re-profiled to 2023/24
11461000	A47 The Long Shoot, Nuneaton , New Traffic Controlled Junction S278	1,168	0	1	0	1,169	1,168	10	0	0	1,178	10	9	Expenditure driven by developer programme - additional to profile in 2022/23
11462000	B4035 Camden Road, Shipston On Stour New Right Turn Lane S278	336	0	0	0	336	336	0	0	0	336	0	0	Immaterial charge of £78 on 2022/23 - not profiled
11463000	B4451 Kineton Road Southam New Roundabout S278	609	0	0	0	609	609	0	0	0	609	0	0	
11467000	C43 Harbury Lane, Warwick – new traffic signal controlled junction.S278	556	0	0	0	556	556	-0	0	0	556	-0	-0	Small immaterial refund of £14 in 2022/23 - not profiled.

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Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11505000	A422 Alcester Road SoA access to development and relocation of puffin crossing	250	0	0	0	250	250	1	0	0	251	1	1	Small additional expenditure in 2022/23 - not profiled. Developer driven programme.
11506000	A426 Southam Rd Southam access to quarry at Griffins Farm	307	0	0	0	307	307	0	0	0	307	0	0	
11507000	A428 Lawford Road Rugby right turn lane and access to development site	411	8	1	0	420	411	5	4	0	420	-3	-0	Developer led programme - small change in the profile for 2022/23 and 2023/24
11508000	B4429 Ashlawn Rd Rugby new puffin crossing	58	0	0	0	58	58	0	0	0	58	0	0	Immaterial spend of £47 in 2022/23 - not profiled.
11511000	A429 Ettington Rd Wellesbourne new rdbt and puffin crossing	1,216	0	0	0	1,216	1,216	6	0	0	1,222	6	6	Fully funded Developer led programme - additional unprofiled spend in 2022/23
11515000	A4254 Eastbro Way Nuneaton Traffic Signals at Junctions with Camborne Drive S278	2,013	0	0	0	2,013	2,013	0	0	0	2,013	0	0	
11516000	A444 Weddington Road Nuneaton Right Turn Lane to Site Access S278	699	0	0	0	699	699	0	0	0	699	0	0	
11517000	A47 Hinkley Road Nuneaton Puffin Crossing	116	0	0	0	116	116	-23	0	0	93	-23	-23	Adjustment against previous years costs have reduced the overall spend of the project.
11518000	D2206 Siskin Drive Baginton Right Turn Lane S278	459	0	1	0	460	459	0	1	0	460	0	0	Slightly higher spend than profiled in 2022/23
11519000	D3108 Back Lane Long Lawford Traffic Signals & Junction Improvements S278	443	0	0	0	443	443	0	0	0	443	0	0	Immaterial additional cost of £64 in 2022/23 - not profiled.
11527000	A423 Marton Road , Long Itchington - New Footway & Site Access S278	174	0	0	0	174	174	0	0	0	174	0	0	

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Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11528000	A444 Weddington Road , Nuneaton New Puffin Crossing S278	218	0	0	0	218	218	-20	0	0	198	-20	-20	Adjustment made to previous year spend, resulting in slightly reduced budget for project
11529000	B4642 Coventry Road Cawston - New Right Turn Lane S278	26	350	25	0	401	26	757	0	0	784	407	382	Developer led programme - fully funded by S278
11530000	C33 Stockton Road And A423 Southam Road , Long Itchington New Footway & Upgrade Of Zebra Crossing S278	303	1	1	0	305	303	0	1	0	305	-0	0	Developer led programme - small changes to original profiling
11531000	D1643 Park Road , Bedworth New Car Park Egress S278	142	1	1	0	143	142	-2	3	0	143	-3	-0	Adjustment to previous year spend and re-profiling of original budget
11551000	A47 The Long Shoot Nuneaton relocation of a refuge island and creation of right turn lane	17	1	0	0	18	17	0	0	0	18	-0	0	Developer led programme - small adjustment to profiling
11576000	A3400 Banbury Road / Tiddington Rd Stratford Traffic Signals	22	15	88	0	125	22	17	86	0	125	2	-0	Developer led programme - slight change to original profile
11577000	A3400 Bridgefoot / Bridgewater Stratford Junction Improvements	92	3	100	0	195	92	5	98	0	195	2	-0	Developer led programme - slight change to original profile
11578000	C98 Loxley Rd , Tiddington - Site Accesses & Improved Footways	867	20	829	0	1,716	867	16	834	0	1,716	-4	-0	Developer led programmes fully funded by S278
11579000	D7050 Common Lane Kenilworth Traffic Signal Junction	3,296	10	59	0	3,365	3,296	5	65	0	3,365	-5	-0	Developer led programmes fully funded by S278
11581000	Butlers Leap Link Road - Traffic Signal Impts	3,746	1	8	0	3,755	3,746	1	8	0	3,755	-0	0	Developer led programmes fully funded by S278

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Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11582000	Shottery Link Road Stratford Puffin Crossing 7 & New Roundabout	985	4,000	1,485	0	6,470	985	4,676	808	0	6,470	676	0	Developer led programmes fully funded by S278
11595000	A422 Banbury Road Ettington Ghost Island Right Turn Lane	293	0	0	0	293	293	0	0	0	293	0	0	
11597000	B4451 Station Rd Bishops Itchington Ghost Island Right Turn Lane S278	782	3	5	0	790	782	1	7	0	790	-2	-0	Developer led programmes fully funded by S278
11598000	A426 Leicester Road Rugby Highway Impt S278	2,743	1	0	0	2,744	2,743	0	1	0	2,744	-1	-0	Developer led programmes fully funded by S278
11603000	B439 Salford Road Bidford - Access And Puffin Crossing	89	1	2	0	92	89	0	3	0	92	-1	0	Developer led programmes fully funded by S278
11608000	Highway Impt A446 Lichfield Road , Coleshill S278	62	1	0	0	63	62	0	0	0	63	-0	0	Developer led programmes fully funded by S278
11609000	Highway Impt C104 Milcote Rd Welford On Avon S278	280	0	4	0	284	280	0	3	0	284	0	0	Developer led programmes fully funded by S278
11617000	C12 Plough Hill Road , Galley Common - installation of Puffin crossing & associated fway works	234	5	8	0	247	234	-0	5	8	247	-5	-0	Developer led programmes fully funded by S278
11662000	A3400 London Road Shipston S278 Ghost Island Right Turn Lane Junction	470	0	50	0	520	470	2	48	0	520	2	0	Developer led programmes fully funded by S278
11663000	A425 Daventry Road Southam S278 Construct Access	423	1	2	0	426	423	0	3	0	426	-1	0	Developer led programmes fully funded by S278
11664000	C8 Trinity Road Kingsbury S278 Traffic Signal Junction	3,062	0	10	0	3,072	3,062	-43	53	0	3,072	-43	0	Developer led programmes fully funded by S278
11665000	D538 Station Road Coleshill S278 Puffin Crossing	10	1	5	0	16	10	0	6	0	16	-1	-0	Developer led programmes fully funded by S278

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Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11666000	Cctv /Utc Integration Scheme On A3400 Bham Rd Stratford S278	1	0	84	0	85	1	1	83	0	85	1	0	Developer led programmes fully funded by S278
11667000	B4642 Coventry Rd Cawston Ghost Island Right Turn Lane S278	1,012	5	32	0	1,050	1,012	0	5	32	1,050	-5	0	Developer led programmes fully funded by S278
11671000	B4455 Fosse Way / B4100 Banbury Rd (Jlr) Highway Impt S278	15	0	584	0	600	15	0	0	584	600	0	0	Developer led programmes fully funded by S278
11672000	B4455 Fosse Way /A425 Southam Rd Roundabout Impt S278 (CEG)	36	2	462	0	500	36	4	460	0	500	2	-0	Developer led programmes fully funded by S278
11673000	B4455 Fosse Way /C43 Harbury Lane Impt Crossroads S278 (CEG)	78	630	2,520	200	3,427	78	352	2,520	478	3,427	-278	0	Developer led programmes fully funded by S278
11674000	B4100 Banbury Rd / Meadow Close Junction Impt S278 (CEG)	0	0	0	0	0	0	0	0	0	0	0	0	
11675000	B4100 Banbury Rd / Kingston Grange Site Access Impt S278 (CEG)	1,151	8	30	0	1,189	1,151	-12	8	42	1,189	-21	0	Developer led programmes fully funded by S278
11676000	B4100 Banbury Rd / Site Access Lighthorne Heath Highways Impt S278 (IM Properties)	60	50	1,640	230	1,980	60	79	1,640	201	1,980	29	-0	Developer led programmes fully funded by S278
11684000	S278 Highway Impt C30 Hillmorton Lane To Houlton And The Kent Rugby	3,156	10	80	0	3,246	3,156	79	11	0	3,246	69	-0	Developer led programmes fully funded by S278
11688000	S278 Highway Impts Rugby Free School	821	3	21	0	845	821	1	24	0	845	-2	0	Developer led programme funded by S278 - PM to confirm at Q1 whether the corporate resource allocation of £19k is still required

2022/23 to 2024/25 Capital Programme - Environment Services

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11695000	A4023 Coventry Highway Mappleborough Green S278	3,936	14	100	0	4,050	3,936	2	12	100	4,050	-12	0	Developer led programmes fully funded by S278
11696000	A428 Crick Road Rugby S278	1,297	4	10	0	1,311	1,297	3	12	0	1,311	-1	0	Developer led programmes fully funded by S278
11697000	A428 Hillmorton Road /B4429 Ashlawn Rd Rugby S278	327	35	5	0	367	327	31	9	0	367	-4	-0	Developer led programmes fully funded by S278
11698000	B4632 Campden Road Clifford Chambers S278	378	400	100	0	878	378	1,067	0	0	1,445	667	567	Developer led programmes fully funded by S278
11699000	B5000 Grendon Road Polesworth S278	368	3	0	0	371	368	6	0	0	374	3	3	Developer led programmes fully funded by S278
11705000	A425 Banbury Rd Warwick Highway Impt S278 Wk Ind Schools	503	3	4	0	510	503	0	6	0	510	-2	0	Developer led programmes fully funded by S278
11706000	A452 Europa Way (North Of Gallows Hill) Highway Impt S278 - Galliford Try	49	5	395	0	450	49	0	5	395	450	-5	-0	Developer led programmes fully funded by S278
11707000	A47 Long Shoot Nuneaton Highways Impt S278 Jelson Ltd	481	899	400	0	1,780	481	1,468	0	0	1,949	569	169	Developer led programmes fully funded by S278
11708000	B4035 Campden Rd Shipston Highway Impt S278 - Taylor Wimpey	195	1,156	200	0	1,551	195	1,508	0	0	1,703	352	152	Developer led programmes fully funded by S278
11709000	C11 Higham Lane Nuneaton Highway Impt S278 - Persimmon	1,177	50	59	0	1,286	1,177	3	47	59	1,286	-47	0	Developer led programmes fully funded by S278
11732000	B4086 Wk Rd Kineton S278 Site Access Morris Homes C9389	1,556	10	22	0	1,588	1,556	-26	58	0	1,588	-36	0	Developer led programmes fully funded by S278
11733000	B4089 Arden Rd S278 Site Access Alcester Estates C9558	95	2	13	0	110	95	0	2	13	110	-2	0	Developer led programmes fully funded by S278
11734000	B4100 Temple Herdewyke Highways Impt S278 Dio C9618	3,672	40	10	0	3,722	3,672	429	0	0	4,101	389	379	Developer led programmes fully funded by S278

2022/23 to 2024/25 Capital Programme - Environment Services

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11743000	Junction Impt A3400 Shipston Rd SoA C8950 St Mowdens S278	14	5	1,000	2,881	3,900	14	2	3	3,881	3,900	-3	0	Developer led programmes fully funded by S278
11744000	Highways Impt A426 Rugby Rd C9401 David Wilson S278	2,332	23	0	0	2,355	2,332	4	19	0	2,355	-19	-0	Developer led programmes fully funded by S278
11745000	Highways Impt Gallows Hill C9042 Gallagher S278	86	20	2,000	1,394	3,500	86	463	1,557	1,394	3,500	443	-0	Developer led programmes fully funded by S278
11747000	C12 Tunnel Rd Highway Impt S278 Countryside Prop (C9836)	11	2	4	0	17	11	1	5	0	17	-1	-0	Developer led programmes fully funded by S278
11748000	C88 Alwyn Road Rugby Highway Impt S278 Miller Homes (C9712)	2	2	246	0	250	2	0	2	246	250	-2	0	Developer led programmes fully funded by S278
11749000	C93 Bishopton Lane SOA S278 Miller & T.Wimpey (C9163)	1,277	263	60	0	1,600	1,277	477	0	0	1,754	214	154	Developer led programmes fully funded by S278
11751000	A428 Coventry Rd Long Lawford Junction IMPT C9593 Bloor	29	20	1,052	0	1,100	29	19	1,052	0	1,100	-1	-0	Developer led programmes fully funded by S278
11752000	B4100 Banbury Rd Lighthorne Heath Highway IMPT C9830 Ceg	0	0	0	0	0	0	0	0	0	0	0	0	
11753000	B4100 Banbury Rd / Kingsway Rdbt Highway IMPT C9829 Ceg	3,294	2,750	1,100	0	7,144	3,294	1,780	970	1,100	7,144	-970	-0	Developer led programmes fully funded by S278
11754000	C33 Stockton Rd Long Itchington Highway IMPT C9631 Barratt	120	10	0	0	130	120	-1	11	0	130	-11	0	Developer led programmes fully funded by S278
11755000	C12 Plough Hill Rd , Nuneaton Highway IMPT C9746 Countryside	29	10	271	0	310	29	18	262	0	310	8	-0	Developer led programmes fully funded by S278
11757000	A425 Banbury Rd Warwick S278 Highways Impt C9591	27	32	1,000	2,441	3,500	27	24	1,000	2,449	3,500	-8	0	Developer led programmes fully funded by S278

2022/23 to 2024/25 Capital Programme - Environment Services

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11758000	B4632 Campden Rd Long Marston S278 Highways Impt C9392	4,460	1,759	300	0	6,519	4,460	1,783	276	0	6,519	24	-0	Developer led programmes fully funded by S278
11759000	A4177 Bham Rd Hatton S278 Highways Impt C9816	4	23	573	0	600	4	39	556	0	600	17	-0	Developer led programmes fully funded by S278
11760000	A423 Southam Bypass S278 Highways Impt C9664	7	33	1,000	761	1,800	7	3	1,000	790	1,800	-29	-0	Developer led programmes fully funded by S278
11767000	A45 Stonebridge / D2201 Rowley Rd Baginton S278 Highway Imp C9185	529	17	55	0	600	529	33	38	0	600	17	0	Developer led programmes fully funded by S278
11768000	B4029 Severn Rd Bulkington S278 Highway Impt C9913	468	6	130	0	604	468	135	2	0	604	128	-0	Developer led programmes fully funded by S278
11769000	B4632 Campden Rd Quinton S278 Highway Impt C9930	1,628	28	100	0	1,757	1,628	34	94	0	1,757	6	-0	Developer led programmes fully funded by S278
11770000	C33 Bubbenhall Rd Baginton S278 Highway Impt C9803	428	72	100	0	600	428	49	100	23	600	-23	0	Developer led programmes fully funded by S278
11771000	D6216 Upper Henley St Soa S278 Highways Impt C9793	20	2	2	0	24	20	0	2	2	24	-2	0	Developer led programmes fully funded by S278
11772000	M6 Junction 1 / A426 Leicester Rd Rugby S278 Highway Impt C9471	340	6	0	0	347	340	25	0	0	365	18	18	Developer led programmes fully funded by S278
11774000	C32 Bham Rd (Farmers Market Rdbt.) S278 Highways Impt - C9670	3	2	245	0	250	3	0	2	245	250	-2	0	Developer led programmes fully funded by S278
11815000	C9802 A46 Stoneleigh Rd (Whitley South) S278	28	0	0	0	28	28	0	0	0	28	0	0	Developer led programmes fully funded by S278
11823000	C9962 - A46 Alcester Road, Stratford-upon-Avon	19	10	20	0	50	19	11	19	0	50	1	0	Developer led programmes fully funded by S278
11824000	C9964 - B4632 Campden Rd (Freshfields Nursery), Clifford Chambers	7	17	735	0	760	7	9	735	8	760	-8	-0	Developer led programmes fully funded by S278

2022/23 to 2024/25 Capital Programme - Environment Services

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11825000	C9946 - C43 Gallows Hill (Strawberry Fields), Warwick	30	20	1,517	1,434	3,000	30	9	1,517	1,445	3,000	-11	0	Developer led programmes fully funded by S278
11826000	C9973 - D7069 Glasshouse Lane, Kenilworth	46	23	4	0	73	46	75	0	0	121	52	48	Developer led programmes fully funded by S278
11827000	D1020 - A46/A428 Rugby Road, Binley Woods	39	50	11	0	100	39	65	0	0	104	15	4	Developer led programmes fully funded by S278
11828000	C9990 - A426 Rugby Road/D3616 The Square (Dun Cow Crossroads), Dunchurch	961	10	10	0	981	961	-18	10	28	981	-28	0	Developer led programmes fully funded by S278
11829000	C9991 - A426 Dunchurch Rd/NB4429 Ashlawn Rd (Cock Robin Island), Rugby	28	22	201	0	250	28	24	198	0	250	3	0	Developer led programmes fully funded by S278
11830000	C9992 - B4429 Ashlawn Rd/D3394 Barby Rd, Dunchurch	56	7	538	0	600	56	26	518	0	600	20	0	Developer led programmes fully funded by S278
11831000	C9983 - C93 Bishopton Lane (canal bridge traffic signals), Stratford-upon-Avon	337	40	63	40	480	337	10	63	70	480	-30	0	Developer led programmes fully funded by S278
11832000	C9981 - D3948 Falkland Place, Temple Herdewyke	174	20	0	0	194	174	25	0	0	199	5	5	Developer led programmes fully funded by S278
11905000	D1152 - S278 Brinklow Road, Binley Heath (Temporary Access)	35	10	21	0	66	35	6	21	4	66	-4	-0	Developer led programmes fully funded by S278
11915000	D1175 B4429 Coventry Road Section 4&8 HE - Symmetry Park Coventry Road, Rugby South	24	33	403	0	460	24	63	373	0	460	30	-0	Developer led programmes fully funded by S278
11916000	D1251 - D11 C204 Birmingham Rd, Alcester, Right Turn Lane (Major)	545	480	100	50	1,175	545	488	100	42	1,175	8	-0	Developer led programmes fully funded by S278

2022/23 to 2024/25 Capital Programme - Environment Services

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11918000	D1151 - A4390 Seven Meadows Rd (Shakespeare Marina), Stratford upon Avon (New Access)	25	9	210	0	244	25	13	206	0	244	4	-0	Developer led programmes fully funded by S278
11919000	C9973 - Glasshouse Lane, Kenilworth School (MAJOR) Scheme	0	67	1,433	300	1,800	0	6	1,433	361	1,800	-61	-0	Developer led programmes fully funded by S278
11920000	D1216 - Gipsy Lane, Yew Tree Farm, Nuneaton	22	57	1,652	200	1,930	22	82	1,627	200	1,930	25	-0	Developer led programmes fully funded by S278
11932000	D1269 - Pickard Street, Emscote Rd, Warwick - Lidl Access S278	71	34	5	0	110	71	31	8	0	110	-3	-0	Developer led programmes fully funded by S278
11933000	D1225 - B4429 Coventry Rd, Symmetry Park, Rugby Sth. Construction Access MINOR S278	10	8	32	0	50	10	7	33	0	50	-1	0	Developer led programmes fully funded by S278
11934000	D1242 - A4254, Eastboro Way, Nuneaton, Toucan Crossing S278	3	7	140	0	150	3	9	138	0	150	2	0	Developer led programmes fully funded by S278
11935000	D1220 - Coventry Road, Faultlands Farm, Nuneaton S278	56	74	111	0	240	56	90	94	0	240	17	0	Developer led programmes fully funded by S278
11936000	D1272 - A444 Lichfield Road, Curdworth (Dunton Wharf) S278	12	3	45	0	60	12	3	45	0	60	-0	0	Developer led programmes fully funded by S278
11937000	D1301 - A452 Europa Way, (The Asps), Banbury Road MINOR S278 Temp access	19	19	2	0	39	19	22	0	0	42	4	2	Developer led programmes fully funded by S278
11938000	D1264 - C43 Gallows Hill (Strawberry Fields) Warwick - MINOR S278 Temp Access	4	12	59	0	75	4	19	52	0	75	7	0	Developer led programmes fully funded by S278

2022/23 to 2024/25 Capital Programme - Environment Services

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11939000	C9629 - D5496 School Road, Salford Priors, Stratford upon Avon MINOR S278	4	2	15	0	20	4	4	12	0	20	3	0	Developer led programmes fully funded by S278
11940000	D1270 - D6173 Timothy's Bridge Road, Startford upon Avon (Swan's Landing) MINOR S278	0	4	106	0	110	0	1	109	0	110	-3	0	Developer led programmes fully funded by S278
11941000	D1268 - D2045 Coombe Fields Road, Ansty, Rugby S278 (Signal Jnct)	21	20	409	0	450	21	23	406	0	450	3	0	Developer led programmes fully funded by S278
11942000	D1265 - C43 Gallows Hill (Lower Heathcote Farm) Warwick, MINOR S278	6	10	5	0	21	6	12	3	0	21	2	0	Developer led programmes fully funded by S278
11946000	D1341 - A428 Coventry Rd, Long Lawford (Temp Access) S278	4	3	28	0	35	4	-0	31	0	35	-3	0	Developer led programmes fully funded by S278
11947000	D1293 - D4885 Chesterton Drive (Campion School) Leamington Spa S278	0	0	0	0	0	0	0	0	0	0	0	0	
11948000	D1302 - D1736 School Lane, Exhall (Toucan Crossing) MINOR S278	2	5	249	0	256	2	11	243	0	256	6	0	Developer led programmes fully funded by S278
11949000	D1326 - D7069 Glasshouse Lane, Kenilworth S278	6	22	867	0	895	6	22	866	0	895	1	0	Developer led programmes fully funded by S278
11950000	D1339 - D7069 Glasshouse Lane (Crewe Lane) Kenilworth MINOR S278	4	15	301	0	320	4	10	306	0	320	-5	0	Developer led programmes fully funded by S278
11951000	D1300 - D4102 Millers Road, Warwick MINOR S278	11	79	5	0	95	11	103	0	0	114	24	19	Developer led programmes fully funded by S278

2022/23 to 2024/25 Capital Programme - Environment Services

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
11966000	D1409 - A46 Alcester Rd, Stratford-Billesley Crossroads S278	0	2	19	0	21	0	1	20	0	21	-1	0	Developer led programmes fully funded by S278
11967000	D1408-A46 Alcester Road Stratford Footway & Cycleway S278	1	8	0	0	8	1	9	0	0	9	1	1	Developer led programmes fully funded by S278
11996000	A46 Alcester Road Stratford (Drayton manor drive)	0	5	45	0	50	0	4	46	0	50	-1	0	Developer led programmes fully funded by S278
11997000	C43 Gallows Hill - bell mouth at car dealership	0	5	2	58	65	0	5	60	0	65	0	0	Developer led programmes fully funded by S278
11998000	S5721 Stockley Road, Exhall - priority junction	0	15	174	0	189	0	12	177	0	189	-3	0	Developer led programmes fully funded by S278
12008000	A428/A45 Rugby Road, Binley Woods	0	10	70	0	80	0	14	66	0	80	4	0	Developer led programmes fully funded by S278
12035000	D1425 - A452 Leamington Rd, Kenilworth - Thickthorn (MINOR) S278	0	8	52	0	60	0	5	55	0	60	-3	0	Developer led programmes fully funded by S278
12036000	D1467 - A452 Leamington Rd, Kenilworth - Thickthorn LILO S278	0	9	298	0	307	0	17	290	0	307	8	0	Developer led programmes fully funded by S278
12037000	D1468 - A452 Leamington Rd, Kenilworth - Thickthorn Signalised Jct S278	0	3	200	1,327	1,530	0	17	200	1,313	1,530	14	0	Developer led programmes fully funded by S278
12038000	D1466 - D7069 Glasshouse Lane, Kenilworth - Thickthorn Priority Jct S278	0	4	800	424	1,228	0	16	800	413	1,228	12	0	Developer led programmes fully funded by S278
12039000	D1478 - A422 Banbury Rd, Stratford - Stratford Business & Technology Park S278	0	2	200	298	500	0	1	200	299	500	-1	0	Developer led programmes fully funded by S278

2022/23 to 2024/25 Capital Programme - Environment Services

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
12040000	D1430 - B4100 Gaydon Service Station, Banbury Rd, Gaydon S278	0	4	73	0	77	0	6	71	0	77	2	0	Developer led programmes fully funded by S278
12041000	D1388 - B4114 Lutterworth Rd/ Golf Dv, Whitestone, Nuneaton Traffic Signals S278	0	5	800	495	1,300	0	5	800	495	1,300	0	0	Developer led programmes fully funded by S278
12043000	D1527 - A452 Europa Way, Warwick (The Asps) - Ph 1 Interim Site Access LILO	0	5	55	0	60	0	7	53	0	60	2	0	Developer led programmes fully funded by S278
12044000	D1529 - B4429 Coventry Road, Symmetry Park Windmill Lane - Cycle Link	0	2	127	0	129	0	10	119	0	129	8	0	Developer led programmes fully funded by S278
12045000	D1521 - C1 Austrey Road, Warton, Tamworth - Widening & Junction Improvement	0	2	671	0	673	0	8	666	0	673	6	0	Developer led programmes fully funded by S278
12046000	A3400 Mill Lane, Newbold on Stour, Oldacre Gardens - Passing Bays	0	0	0	0	0	0	2	0	78	80	2	80	Developer led programmes fully funded by S278
12047000	The Belfry Hotel and Resort, Sutton Coldfield – junction improvement	0	0	0	0	0	0	3	0	100	103	3	103	Developer led programmes fully funded by S278
12054000	C7 Tamworth Road, Wood End Land East of Islington Farm - construction of new access, footpath and road	0	0	0	0	0	0	2	0	78	80	2	80	Developer led programmes fully funded by S278
12055000	A3400, Stratford Road, Shipston-on-Stour - Ellen Badger Hospital – widening access and relocation of pedestrian island	0	0	0	0	0	0	9	0	71	80	9	80	Developer led programmes fully funded by S278

2022/23 to 2024/25 Capital Programme - Environment Services

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
12081000	C5 Orton Road, Warton (Warton Allotments) – widening and realignment of Orton Road, new footways, culverting of existing ditch and new drainage infrastructure	0	0	0	0	0	0	2	0	839	840	2	840	Developer led programmes fully funded by S278
12082000	B4113 Longford Road, Exhall (Wilsons Lane) - Ghost Island and footway - Construction of a right turn lane into the Longford Road and widening of the footway	0	0	0	0	0	0	4	0	209	213	4	213	Developer led programmes fully funded by S278
12083000	B4113 Longford Road, Exhall (Wilsons Lane) – Temporary and minor access – Construction of a temporary access in a form of a dropped kerb vehicle	0	0	0	0	0	0	11	0	29	40	11	40	Developer led programmes fully funded by S278
12085000	D1562 -A4254 Eastboro Way - Signalised Junctions Heart of England Way S278	0	0	0	0	0	0	5	0	4,405	4,410	5	4,410	Developer led programmes fully funded by S278
12091000	D1636 -A4254 Eastboro Way - Signalised Junctions Crowhill Road S278	0	0	0	0	0	0	0	0	2,000	2,000	0	2,000	Developer led programmes fully funded by S278
Grand Total		293,738	54,812	81,033	70,306	499,888	293,738	56,526	88,080	96,091	534,435	1,715	34,547	
Europa Way S278		7,936	98	249	0	8,283	7,936	100	246	0	8,283	2	-0	
S278 Schemes		74,546	15,331	31,968	14,140	135,985	74,546	18,043	26,924	26,205	145,717	2,712	9,732	
Total S278		82,481	15,429	32,217	14,140	144,267	82,481	18,143	27,170	26,205	153,999	2,714	9,732	
Non S278 Environment Services schemes		211,256	39,382	48,816	56,166	355,621	211,256	38,383	60,910	69,886	380,436	-1,000	24,815	

Annex C Revenue - Fire & Rescue Service - Ben Brook

Strategic Director - Mark Ryder

Portfolio Holders - Cllr Andy Crump (Fire & Rescue and Community Safety)

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Fire Leadership Team	1,169	(179)	989	(19)	0	(13)	0	(6)	A small underspend in PA Support due to vacant posts that have been filled within the year has been offset by very small overspend on Brigade Managers. The £13k movement to reserves is for Local Resilience Forum due to holding funding on behalf of the forum and all partners.
AM Response	16,747	(7)	16,740	(322)	0	5	0	(327)	Technical and Transport, budgets slightly over, and this is down to inflationary costs, although at 70k it is only around 3% over. Response has ended the year at around a 2% underspend, about £290k. This is affected by the large underspend in the on call system, due to reduced numbers currently which we are working hard locally and collaborating nationally to resolve. The threat of strike action during this financial year has made forecasting a little difficult but we have still been able to forecast within 2%
AM Protection	3,342	(544)	2,798	181	(22)	0	0	203	As expected, the delay of getting the Minerva unit operational has impacted the training budget which is largely responsible for the overspend in this area. With additional time-limited funding available for 2023/24 to bridge the gap until the training site is open this shouldn't be a future issue. Mutual Assistance charges from West Midlands FRS have put pressure on the Operational Planning budget. The Protection Uplift grant funding along with carried forward MTFS time-limited funding has ensured no overspends within Community Fire Protection although the long term budget planning of this area continues to be discussed.
AM Prevention	2,363	(338)	2,024	(109)	(51)	(26)	0	(32)	The cost centres within Prevention have been closely monitored all year, with large overspends being offset by underspends within the area as generally forecast. Investment funding has been carried forward in respect of the Replacement Systems project and the Fire Transformation Fund. The remaining underspend can be largely attributed to Arson Reduction.
Business Support	1,525	0	1,525	(61)	0	(82)	0	21	The impact of the Pension Administration moving to West Yorkshire Pension Fund this financial year has made forecasting the pension impact on revenue challenging and ultimately has resulted in a large movement to the Pensions Volatility reserve especially as historical corrections are being identified and rectified as part of an ongoing reconciliation exercise. Due to changes in contracts and inflationary costs, the IT and Communications budget has been pressured although new permanent funding in 2023/24 for this will reduce this risk next financial year.
Net Service Spending	25,146	(1,068)	24,076	(330)	(73)	(116)	0	(141)	

Impact on specific service reserves (from Reserves tab)	(189)
Impact on risk/general reserves	(141)

Annex C Reserves - Fire & Rescue Service - Ben Brook
Strategic Director - Mark Ryder
Portfolio Holders - Cllr Andy Crump (Fire & Rescue and Community Safety)

Saving Proposal	Target £'000	Actual £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	43	0	43	Not achieved due to increased third party spend because of the delay in successfully siting the Minerva unit. To ensure this saving is delivered going forward, the in-house training facility needs to be up and running and spend on external provision reduces.
Total	43	0	43	

Chief Fire Officer - Ben Brook

Strategic Director - Mark Ryder

Portfolio Holders - Councillor Crump (Fire and Community Safety)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Variance in Year £'000	Total Variance	
11895000	Vehicle Replacement Programme 2021/22	837	0	425	0	1,262	837	0	0	0	837	0	-425	Unspent self-financed borrowing from 2021/22 no longer needed, can be removed.
11974000	Vehicle Replacement Programme 2022/23	0	1,092	0	0	1,092	0	541	0	0	541	-550	-550	Unspent self-financed borrowing no needed for future years - can be removed from capital programme.
Sub Total - F&R Self Financing Projects		837	1,092	425	0	2,353	837	541	0	0	1,378	-550	-976	
11797000	Equipment for fire engines 20-21	224	0	0	0	224	224	0	0	0	224	0	0	
11894000	Equipment for new Fire Appliances 2021/22	91	6	88	0	185	91	0	0	0	91	-6	-94	Unused equipment allowance from 2021/22 forecast in 24/25 on Project 12057000
11973000	Equipment for new Fire Appliances 2022/23	0	126	0	0	126	0	24	0	0	24	-102	-102	Unspent equipment allowance forecast in 2024/25 on the 23/24 Equipment project (12057000)
12057000	Equipment for new Fire Appliances 2023/24	0	0	0	0	0	0	0	131	196	327	0	327	Annual maintenance allowance for 2023/24, plus unspent allowances from previous years forecast for 2024/25.
Sub Total - Projects Funded from Corporate Resource		315	132	88	0	535	315	24	131	196	666	-108	131	
11601000	Fire & Rescue HQ Leamington Spa	106	200	1,987	0	2,293	106	29	1,987	171	2,293	-171	-0	Refurbishment works currently on hold.
Sub Total - F&R Future Estate Project		106	200	1,987	0	2,293	106	29	1,987	171	2,293	-171	-0	
11374000	Training Centre - New Build	1,516	700	0	0	2,216	1,516	9	0	0	1,525	-691	-691	£700k - the grant funded portion of the project, that was agreed can be spent on the other training project
11700000	F&R Training Programme: Lea Marston now Paynes Lane (Minnerva and response point)	138	19	714	0	871	138	34	698	899	1,770	16	899	Additional forecast in 2024/25 covered by unspent capital budget moved from other training projects
11701000	F&R Training Programme: Stratford	392	0	0	0	392	392	0	0	0	392	0	0	
11702000	F&R Training Programme: Kingsbury	1,446	23	0	0	1,469	1,446	53	0	0	1,499	30	30	Gone over budget - the amount transferred from 11703000 has been offset by this overspend
11703000	F&R Training Programme: EA Water site	27	0	274	0	301	27	0	0	0	27	0	-274	Can be parked - unspent budget has been transferred to Project 11700000
Sub Total - F&R Training Programme		3,519	742	988	0	5,249	3,519	96	698	899	5,213	-645	-35	
11766000	Fire Emergency Services Network (ESN) Preparedness	483	67	278	0	829	483	42	278	25	829	-25	-0	Slippage from 22/23 forecast in 2024/25
Sub Total - F&R Emergency Services Network		483	67	278	0	829	483	42	278	25	829	-25	-0	
Grand Total		5,260	2,232	3,767	0	11,259	5,260	732	3,095	1,292	10,379	-1,500	-880	

Annex D Revenue - Communities - Dave Ayton-Hill

Strategic Director - Mark Ryder

Portfolio Holders - Cllr Jan Matecki (Transport & Planning), Cllr

Heather Timms (Environment, Climate & Culture), Cllr Martin

Watson (Economy)

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Agreed Budget	Agreed Budget	Agreed Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Communities	520	0	520	43	0	0	0	43	
Transport & Highways	10,090	(9,191)	898	716	(490)	7	0	1,199	Overspend largely driven by savings not made in CPE service area. Additionally there was a reduction in income across CPE due to ongoing recruitment issues for enforcement staff. These have now been resolved and income levels are strating to return to previous forecasts.
Place & Infrastructure	2,376	(345)	2,031	(382)	(98)	0	0	(284)	Underspend due to a combination of salary savings due to vacancies and increased rents from Wilko and Royal Mail in Nuneaton. Rental increase was due to longer occupation than budgeted for and was forecast through the year.
Waste & Environment	26,602	(4,312)	22,291	(2,995)	0	0	0	(2,995)	Underspend due to reduction of waste arisings and unknown issues with year end close down from 2021/22. Lessons have been learnt and end of year close down and new year start up will have much better clarity. In year monitoring will also be improved.
Economy & Skills	6,196	(5,124)	1,072	(9)	(49)	85	69	(114)	The underspend in Economy and Skills is made up of a number of elements, we received larger than normal dividend payments and rental income. In addition, the new Warwickshire Supported Employment Service did not launch until February 23 which was later than expected and as such saved costs.
Net Service Spending	45,784	(18,972)	26,812	(2,627)	(637)	92	69	(2,151)	

Impact on specific service reserves (from Reserves tab)	92
Impact on risk/general reserves	(2,719)

Annex D Revenue - Communities - Dave Ayton-Hill

Strategic Director - Mark Ryder

Portfolio Holders - Cllr Jan Matecki (Transport & Planning), Cllr Heather Timms (Environment, Climate & Culture), Cllr Martin Watson (Economy)

Saving Proposal	Target £'000	Actual £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Country parks income - Apply commercial approach to Country Parks income streams.	30	30	0	Work on commercialisation is continuing and will maximise revenue income in future years. Large VAT bill means we are having to review current and future income.
Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the cost increases of externally purchased services.	258	258	0	
Business centres portfolio - Increased income generation through the introduction of virtual office space so that businesses can use mail, phone, meeting space facilities at business centres, without renting a unit.	100	100	0	
Road safety advice - Maximising income generation opportunities from the provision of road safety advice.	100	75	25	Partially achievable. Fewer audits received this financial year
Waste management - Reduction in residual waste and an increase in recycling as a result of the waste collection changes in Stratford and Warwick District, starting August 2022.	290	290	0	
Total	778	753	25	

Strategic Commissioner - Communities - Dave Ayton-Hill

Strategic Director - Mark Ryder

Portfolio Holders - Councillor Matecki (Transport & Environment), Heather Timms (Environment, Climate & Culture) Councillor Watson (Economy)

2022/23 to 2024/25 Capital Programme - Communities

Project	Description	Approved Budget					Forecast					Variation		Commentary	
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000		
Countryside															
11536000	Countryside Rural Services Country Parks 2019/20	139	1		0	141	139	6	0	0	146	5	5	Small overspend against budget - to be financed by 11866000	
11788000	Country Parks maintenance 20-21	109	8	0	0	117	109	5	3	0	117	-3	-0	Work on the Stratford Greenway is still in progress on CP 11788002 and the final piece of work will be completed in 2023/24.	
11834000	Country Parks Car Parking Facilities - upgrade to Ticket Machines	101	0	85	0	186	101	0	84	0	186	0	0	The machine upgrade is due to take place in 2023/24	
11866000	Country Parks - Annual Maintenance 2021-22	69	199	0	0	268	69	123	72	0	264	-77	-5	There is still some outstanding work which did not get completed in 2022/23. £4,680 of the budget has been used to support the over spend against CP 11536000	
11963000	Country Parks - Annual Maintenance 2022-23	0	209	0	0	209	0	90	90	29	209	-119	0	Still awaiting some quotes for works to be carried out. Residual funding after these potential estimates have been taken into consideration has been moved to 2024/25 until the 2023/24 programme has been finalised.	
12051000	Country Parks - Annual Maintenance 2023-24	0	0	0	0	0	0	0	219	0	219	0	219	Allocation for 2023/24 as part of the Budget Resolution	
Developer Funded Transport S106															
11194002	New Bus Shelter on Tachbrook Park Drive near Leamington	12	1	0	0	13	12	0	1	0	13	-1	0		
11418000	A426 Gateway Rugby to Rugby Town Centre Cycle Scheme	281	4	10	12	307	281	3	0	23	307	-2	0		
11441001	S278 Zebra upgrade on Tachbrook Rd Leamington	60	1	1	0	62	60	0	2	0	62	-1	0		
11441007	S106 2 Bus shelters at bus stops on Narrow Hall Meadow nr GP Surgery Chase Meadow	0	0	20	0	20	0	0	20	0	20	0	0		
11441009	Bus Stop Opposite Land Between 256 and 346 Bham Road Stratford	16	0	0	0	16	16	0	0	0	16	0	0		

11441010	Birmingham Road cycle route enhancements	5				5	5				5			
11441014	Highways Improvements To Bus Stops At Land Off The Longshoot S106	12	0	0	0	12	12	0	0	19	31	0	19	
11607000	Southbound Bus Stop On A426 Leicester Rd, Rugby S106	15	0	64	0	79	15	0	64	0	79	0	0	
11614000	Bus Stop Enhancement Works In Alderminster	14	0	0	0	14	14	0	0	7	21	0	7	
11615000	Provision Of Replacement Bus Shelter On Kinwarton Rd,Alcester	10	0	0	0	10	10	0	0	6	16	0	6	
11640000	Upgrading of Existing Bus Stop Infrastructure Alcester Road Shottery in SOA	14	0	0	0	14	14	0	0	0	14	0	0	
11690000	Provision Of Bus Stops Ettington Road Wellesbourne	13	0	0	0	13	13	0	0	7	20	0	7	
11691000	Provision Of Bus Stops & Upgrade Existing Infra Salford Rd Bidford	25	0	0	0	25	25	0	0	58	83	0	58	
11704000	Barford Junction Safety And Capacity Improvement Works S106	62	0	0	0	62	62	-0	0	0	61	-0	-0	
11782000	Campden Road (B4035), Shipston-on-Stour New Bus Stops	0	2	36	0	38	0	6	31	0	38	4	0	
11783000	Mancetter Road / Camp Hill Road, Nuneaton Bus Stop Improvements	4	2	10	0	16	4	7	5	0	16	5	0	
11821000	Nuneaton/Plough Hill/Puffin crossing and improvements to Bus shelters	1	73	0	0	74	1	1	72	0	74	-72	-0	
11822000	Bidford on Avon/ Waterloo Road/Provision of a Bus Stop and shelter	7	20	0	0	27	7	4	16	0	27	-16	0	
11906000	Two new bus stops on Orton Road (near junction with Barn End Road in Warton)	3	6	0	0	9	3	3	3	0	9	-3	0	
11907000	Upgrading the existing bus stop infrastructure on Knights Lane (5 bus stops) in Tiddington	1	0	18	0	19	1	1	17	0	19	1	0	
11908000	Upgrading a bus stop in the vicinity of the new development to provide a bus shelter on Birmingham Road in Stratford-upon-Avon	0	0	0	0	0	0	0	0	0	0	0	0	
11909000	Improving or providing bus stops along bus routes in the vicinity of the development in Bishopton Lane in Stratford-upon-Avon	3	14	0	0	17	3	5	10	0	18	-9	1	GiA £10k c/f to 23/24 (balance from the £18k Plan Ref 15/04499/OUT)
11921000	Warwickshire cycling links - Weddington Road, Nuneaton	1	20	181	1,702	1,904	1	1	81	1,821	1,904	-19	0	

11922000	Warwickshire cycling links - Radford Road, Leamington Spa	5	0	10	80	95	5	16	0	326	347	16	252	Addition of National Cycle Network Activation grant £252k approved 21/3/23 (Leader) - added in 2025/26 for PM to reprofile expenditure at Q1 2023.
11923000	Warwickshire cycling links - Daventry Road, Southam	0	0	0	0	0	0	0	0	0	0	0	0	
11924000	Warwickshire cycling links - Heathcote, Leamington Spa	3	15	440	945	1,403	3	15	220	1,165	1,403	0	0	
11925000	Warwickshire cycling links - Whitley South, Baginton	5	6	6	144	161	5	7	10	139	161	1	0	
Economic Development														
11425000	Capital Growth Fund - Access to Finance	1,909	90	210	291	2,500	1,909	105	195	291	2,500	15	0	Spend is driven by applications and progress on grant claims - slightly increased in 2022/23 from original profile.
11612000	Capital Investment Fund/ Duplex Fund	1,400	600	0	0	2,000	1,400	600	0	0	2,000	0	0	
11613000	Capital Investment Fund/ Small Business Grants	1,375	128	200	262	1,965	1,375	116	200	274	1,965	-12	0	Spend is driven by applications and progress on grant claims - slightly reduced in 2022/23 from original profile.
11893000	Art Challenge Fund	288	52	3	8	352	288	51	3	9	352	-1	0	
12028000	Tree Nursery Grants	0	6	16	0	22	0	0	22	0	22	-6	0	budget transferred to new year
Economic Development - Transforming Nuneaton														
11611000	Transforming Nuneaton	5,464	642	2,041	2,675	10,822	5,464	1,936	2,940	482	10,822	1,294	0	Forecast re-profiled in line with expected spend. Expenditure in FY22/23 has exceeded the original forecast following the completion of negotiations with a tenant on their relocation and the subsequent payment of compensation, ahead of schedule.
11746000	Transforming Nuneaton - Co-op Building Purchase (CIF)	1,500	0	0	0	1,500	1,500	0	0	0	1,500	0	0	
11775000	Library & Business Centre Nuneaton (CIF)	210	250	1,800	17,163	19,423	210	122	350	18,741	19,423	-128	0	Expenditure in FY22/23 has been minimal while the project team assesses options for delivery following the outcome of a cost review exercise.
Integrated Transport - Casualty Reduction Schemes														
11355000	Casualty Reduction Schemes 15/16	1,604	120	0	0	1,724	1,604	0	0	0	1,604	-120	-120	All historical schemes under this BH have now been completed. The residual balance will be moved into CP 12078000 to support the 2023/24 allocation.
11453000	Casualty reduction schemes 18-19	454	304	1,065	0	1,824	454	294	1,096	-20	1,824	-10	-0	
11711000	Temple Hill / Lutterworth Road Wolvey Casualty Reduction Scheme CIF	175	133	646	646	1,601	175	434	992	0	1,601	301	-0	Original profiling suggested the scheme would fall over three financial years. However, the tenders have now been received and work will commence in Summer 23 with planned completion by 31st March 24

11763000	A439- Southern Casualty Reduction - Cif	107	393	0	0	500	107	96	147	150	500	-297	0	Some issues with this scheme have caused delays. Currently awaiting a costed re-design and schedule before progressing to completion.
11786000	Casualty Reduction 20-21	289	0	0	0	289	289	0	0	0	289	0	0	
11865000	Casualty Reduction - Annual Maintenance 2021-22	109	125	203	0	437	109	167	69	0	346	42	-92	Two schemes remain under this BH - 11865001/11865003. Balance of funding will move to CP 12078000 to support projects in 2023/24
11993000	Casualty Reduction - Annual Maintenance 2022-23	0	31	319	0	350	0	150	106	0	256	119	-94	Some sub projects previously listed here have now been allocated against the 2023/24 Block Header 12078000. The residual balance from this code will be moved to 12078000 to support the 2023/24 programme of works.
12078000	Casualty Reduction - Annual Maintenance 2023-24	0	0	0	0	0	0	0	998	0	998	0	998	£350k annual allocation as part of the 2023/24 Budget Resolution plus residual balances from earlier schemes to consolidate and extend the programme of works in 2023/24.
Integrated Transport - Cycle Schemes														
10385000	Warwick, Myton Rd Cycle Link (Myton & Warwick School)	160	0	2	0	162	160	0	2	0	162	0	0	
Integrated Transport - Other Schemes														
11456000	Stratford Park And Ride Site Alterations	88	0	0	0	88	88	0	0	0	88	0	0	
11650000	Electric Vehicle Charging Points	615	0	0	0	615	615	-0	38	0	652	-0	37	
11710000	Land At Crick Road Rugby - CIF	1,466	386	786	0	2,637	1,466	349	822	252	2,889	-36	252	Additional £252k CIF funding approved Cabinet 16/3/23
11885000	All Electric Bus Initiative 2021-22	0	10	905	451	1,366	0	7	898	461	1,366	-3	0	
11886000	Stoneleigh Park Link Road	0	205	0	205	409	0	0	0	409	409	-205	0	There is some delay to their programme due to HS2 resulting in budget profiling
11995000	Local Authority Treescapes fund	88	124	0	0	212	88	48	75	0	212	-75	0	
12018000	Commissioning and Major Inspections	0	121	0	0	121	0	1	0	120	121	-120	0	Forecast re-profiled to future year in line with expected spend
Integrated Transport - Public Transport														
11325000	Stratford Town Station Upgrade	237	0	0	0	237	237	0	0	0	237	0	0	
11958000	Provision of hardstanding and bus stops in Hampton Magna	0	1	8	0	9	0	0	9	0	9	-1	0	
11959000	Provision of gateway facilities at Shipston on Stour and bus stops	0	1	36	0	37	0	3	42	0	45	2	8	£8k transferred from 11838005 delegated budgets, funded by corporate borrowing
11960000	Provision of bus stops on Meadow Road in Alcester	0	0	8	0	8	0	0	8	0	8	-0	0	
11961000	Provision of bus stops on the B4114 Coleshill Road to serve Hartshill development	0	0	7	0	8	0	0	8	0	8	-0	0	
11964000	JLR / British Motor Museum bus stop	0	1	29	0	30	0	1	29	0	30	-0	0	

12023000	Southam Road Radford Semele bus stops with infrastructure and traffic management	0	1	49	0	49	0	0	49	0	49	-1	0	
12024000	Bishops Tachbrook bus stops enhancements	0	1	15	0	15	0	0	15	0	15	-1	0	
12025000	Rugby Road B4453 Cubbington bus stop improvements	0	0	12	0	12	0	0	12	0	12	-0	0	
12026000	Damson Road Hampton Magna bus stop improvements	0	0	9	0	9	0	0	9	0	9	-0	0	
12027000	Temple Herdewyke new bus stops	0	0	12	0	12	0	0	12	0	12	-0	0	
Safer Routes to School														
11635000	Home To School Routes (Safety) 2017-18	1,258	371	144	0	1,773	1,258	183	0	0	1,441	-189	-332	All schemes historically set up under this CP have now been completed, or have been consolidated into new schemes within Road Safety and Casualty Reduction.
Integrated Transport Safety Cameras														
10192000	Safety Camera Funded Schemes	1,586	3	0	0	1,589	1,586	22	0	0	1,608	19	19	Overspend on CP 10192001 for WCC - Fixed Cameras. Financed by CP 11761000
11761000	Average Speed Cameras - Cif	43	860	860	0	1,763	43	743	957	0	1,744	-117	-19	Cameras were all installed in 2022/23. Issues with obtaining the necessary electrical connections caused some delay, but the contract has now been awarded to complete in 2023/24.
School Safety Zones														
11359000	School Safety Zones 16/17	1988				1,988	1,988				1,988			
11585000	School Safety Zones 18/19	787	1	0	0	788	787	0	0	0	787	-1	-1	All historical projects under this BH are now completed and the small residual balance will be moved to support future Road Safety schemes
Major Projects														
10362000	Kenilworth Station	13,076	0	0	832	13,908	13,076	4	0	827	13,908	4	0	
11509000	A444 Coton Arches , Nuneaton impts to roundabout	3,564	1	0	0	3,565	3,564	1	0	0	3,566	0	0	A minor cost of £174 in relation to final internal recharges has been funded by a revenue contribution
11669000	Lawford Road /Addison Road Casualty Reduction	137	0	1,509	0	1,646	137	119	695	694	1,646	119	0	The budget has been re-profiled in line with anticipated spend due to unforeseen land ownership issues.
11841000	Leamington Station/A Commonwealth Games Infrastructure Improvement Scheme/Redevelopment Of Station Forecourt And Underpass	442	1,490	0	0	1,932	442	1,407	83	0	1,932	-83	0	A small underspend of £82k against the 22/23 Budget has occurred due to slight delays in the finalisation of the project.

11845000	Improvements to the A429 Coventry Road corridor (Warwick)	0	93	659	3,929	4,682	0	0	455	4,226	4,682	-93	0	Due to changes on traffic levels as a result of new post-Covid 19 Travel to Work patterns, this junction appears to have a lower demand not requiring an improvement yet. Detail design on cycle elements will start, with the potential delivery of most of these elements in FY 2023-24. Monitoring equipment will be placed at the junction and connecting links in FY 2023-24 to determine the optimal time for implementing the rest of the project. Therefore, costs have been re-profiled to the next FY.
11846000	Evidence led decision making in tackling climate emergency and air quality	915	430	712	0	2,058	915	197	387	606	2,105	-233	47	The Budget has been increased by £47,450 after the identification of a revenue contribution along with slight project delays resulting in an underspend against the 22/23 Budget.
11930000	Rural Mobility Fund	0	0	0	0	0	0	0	0	0	0	0	0	
Warwick Town Centre														
11552000	Warwick Town Centre transport proposals	1,102	0	0	0	1,102	1,102	10	0	107	1,219	10	117	Additional developer funding of £117k added to future years forecast.
11809000	Warwick Town Centre	63	60	1,360	2,925	4,408	63	147	1,400	2,798	4,408	87	0	Spend in 22/23 is higher than anticipated due to works being completed ahead of schedule
Waste Management														
10207000	Implementation Of Municipal Waste Strategy - Waste Treatmt & Transfer Facilities	1,529	34	0	0	1,563	1,529	0	34	0	1,563	-34	0	Works on the new cabins were delayed - requires additional planning.
11856000	Purchase of Waste Containers at the Household Waste Recycling Centres	147	91	0	0	238	147	99	0	0	246	8	8	A small overspend against budget which has been financed from CP 11864000
11864000	Household Waste Recycling Centres - Annual Maintenance 2021-22	24	115	0	0	139	24	3	104	0	131	-112	-8	Projects as stated above are always subject to staff resources and the operational side of Waste Management does not always allow the focus to be on these larger projects.
11931000	Purchase of 3 haulage vehicles for HWRC (CIF Funded)	259	1	153	0	413	259	0	0	153	413	-1	0	Due to the difficulties in sourcing new vehicles and the long lead times, it is not expected that the remaining vehicle will be purchased until 2024/25
11962000	HWRC Maintenance 2022/23	0	84	0	0	84	0	6	78	0	84	-78	-0	Projects as stated above are always subject to staff resources and the operational side of Waste Management does not always allow the focus to be on these larger projects.
12052000	HWRC Maintenance 2023/24	0	0	0	0	0	0	0	88	0	88	0	88	Maintenance financing agreed in Budget Resolution 2023/24

Grand Total		45,448	7,941	14,657	32,271	#####	45,448	7,716	14,449	34,180	#####	(225)	1,477	
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22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocation s	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Social Care & Support	7,645	0	7,645	(3,099)	(64)	784	0	(3,819)	£0.064m in year underspend on the Integrated Care Record project as licence costs and contributions made for the Adults project also cover the under 18's project. Net drawdown from reserves is due to £0.625m contribution to Q1 additional costs incurred by Social Care of discharging individuals from hospital prior to a social care assessment of ongoing need, £1.430m planned drawdown for year 1 of the home based therapy service including early supported discharge for stroke patients with contributions into reserves of £1.116m for the purposes of the Community Recovery Scheme in 2023/24 and finally £0.155m funding from the ICB for 2023/24 costs for up to 6 weeks of those discharged prior to a social care assessment in the closing weeks of 2022/23. The underlying service variance of £3.819m additional income is due to Adult Social Care Discharge Funding of £2.1m to fund the additional costs of discharging individuals from hospital prior to a social care assessment of ongoing need from the commencement of the grant and £1.5m funding to increase the rates paid to providers of adult social care following the Fair Cost of Care exercise (note direct link to Older Peoples Service overspend). There has also been reduced project expenditure, substantially to fund a contribution to bad debt provision and increased costs for legal services. NB a £0.058m spend over the level of funding for the Adult Social Care Reforms.
Disabilities age 25-64	89,313	(9,595)	79,718	1,786	0	0	0	1,786	Net overspend due to increased demand for residential care and specialist college placements but also contributed to due to by supported living placements and use of direct payments. Increased use of spot (i.e. outside of the framework contract) packages of residential care which are 60% more expensive than framework rates but also an overspend on college placements due to clients catching up on lost learning following covid. The number of supported living packages have increase by 2.3% since the beginning of the year with average package costs increasing by 1.8%. These overspends have been partially offset by increased income and reduced staffing costs.
Mental Health	16,615	(1,403)	15,212	1,673	0	166	0	1,507	Net overspend due to cost pressures in supported living and residential packages of care with increases in both package numbers and average weekly costs. Supported living volumes of packages of care have increased by 23% in the past 12 months with average weekly package costs increasing by 6%. Residential packages of care have increased by 10% in volume 3% in weekly costs. These overspends have been offset in part by underspends on salaries and nursing and a drawdown of the balance of £0.166m external Mental Health Transformation funding underspent in 2021/22 and now applied to 2022/23 overspend.

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocation s	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Older People	89,840	(36,783)	53,056	5,025	0	2,300	0	2,725	Gross overspend due to increased demand for residential care and homecare, substantially offset by increased client contributions. Residential costs are rising due to the increased use of more costly spot placements as a result of difficulties in sourcing packages of care at standard rates. Spot packages are on average 39% more expensive than the average framework rate and account for 66% of placements. The number of active users for domiciliary care has increased by 11% from April 2022, in stark contrast to relatively flat numbers of service users based on historic trends. The continuation of the hospital discharge process, whereby individuals are discharged from hospital prior to an assessment of social care needs, has contributed to the increased volumes, these have been funded in part by the ICB and the Adult Social Care Discharge Fund, with the funding streams held by the AD area for centralised budgets. The increases in rates paid to providers funded by the Market Sustainability Grant as part of the Fair Cost of Care exercise of £1.4m mostly impact Older Peoples Services. The £2.3m winter pressures funding for adult social care has been applied to Older People Services. The associated funding streams are adequate to cover the gross overspend.
Integrated Care Services	11,846	(1,010)	10,837	(1,493)	0	0	0	(1,493)	Assistive Technology underspend of £0.6m due to restrictions whilst undergoing a retender process and a further £0.6m underspend on staffing as recruitment challenges are exacerbated by the current economic climate. Further there is an underspend of £0.3m due to reduced demand for integrated community equipment.
Development & Assurance	3,680	(818)	2,862	295	0	0	0	295	Increased costs for Adult Social Care transport
Disabilities age 0-24	17,876	(2,416)	15,461	1,646	0	0	0	1,646	Children with Disabilities overspend is explained in it's entirety by the provision of extra care due to the ongoing difficulties of placing young people in suitable alternative accommodation, with weekly costs ranging from £0.8k to £26.7k. There is also an overspend against the budget for residential placements due to an 18% increase in costs in one year and overspends on the budget for respite as a consequence of the lack of suitable residential placements however these have been offset by underspends elsewhere within this tier 3 area.
Net Service Spending	236,815	(52,025)	184,791	5,833	(64)	3,250	0	2,647	

Impact on specific service reserves (from Reserves tab)	3,250
Impact on Transformation reserves	(64)
Impact on risk/general reserves	(2,647)

Annex E Savings - Social Care & Support - Pete Sidgwick
Strategic Director - Nigel Minns
Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Saving Proposal	Target £'000	Actual £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Commissioning for younger adults - Redesign the commissioning approach to ensure a more efficient arrangement and improved brokerage function.	300	0	300	Unachieved but mitigated by additional client contribution income wider ASC service underspends.
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	228	0	228	Unachieved but mitigated by additional client contribution income wider ASC service underspends.
Housing with support for older people - Further develop the housing with support offer to reduce reliance on residential provision for all ages.	500	0	500	
Management of cost of adults service provision - Management of the budgeted cost increases of externally commissioned care.	1,000	0	1,000	
Reduce demand for adult social care support - Implementing the service change and transformation activities underway across adult social care. These include an improved early intervention and prevention offer, further refinement of the in-house reablement offer and further development of assistive technology.	800	0	800	
Reprofiling care demand - Rephasing the demand and cost pressures for adults social care based on expected growth as informed by national and local data.	490	0	490	
Client income - Increase in income as a result of taking into account expected growth of adult social care services.	201	3,519	(3,318)	Client contribution income continues to grow and has enabled the achievement of other savings - as above.
Total	3,519	3,519	0	

Social Care & Support - Pete Sidgwick
 Strategic Director - Nigel Minns
 Portfolio Holders - Councillor Bell (Adult Social Care & Health)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Actual and Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11555000	Extra Care Housing	0	0	313	0	313	0	0	0	313	313	0	0	
Grand Total		0	0	313	0	313	0	0	313	0	313	0	0	

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Children & Families	5,221	(200)	5,021	(2,294)	(1)	0	0	(2,293)	Legal charges final position was a £0.045m under-spend compared to the position at Q3 of £0.010m. Hay salaries have a small over-spend of £0.021m (Q3 £0.018m). The asylum grant contribution to indirect costs for the whole service has returned a £1.417m under-spend. This is an increase of (£0.155m) compared to Q3 and is due to WCC's final position for the approval of accepting more young people on The National Transfer Scheme which is seen as a positive position and had been expected and reported during the latter part of the financial year. A total amount of £0.799m (Q3 £0.799m) of funding has been released as a contribution towards the whole service over-spend on salaries with a further £0.127m underspend on a recruitment SLA. Additional funding of expenses with the service for accounting for the remaining change to the spend in this area namely IT equipment for the
Initial Response (FDS, IR, EDT)	8,687	(2,173)	6,514	770	(23)	0	0	793	There is a very small difference of £0.025m (Q3 £0.003m) on transformation due to final salary actuals. The service over-spend is concentrated within agency workers which is £1.726m over-spent (Q3 £1.445m) which is a rise of £0.281m with 20 (Q3 28) workers still in situ and with extensions to their original end dates hence the increase in final actuals. This is to cover the high levels of vacancies within the IR and Front Door teams. This is offset by the final underspends on salaries and recharges of £0.808m (Q3 £0.347m). The large change in underspend is due to reflecting contributions from 3rd parties for establishment salaries and the changes are a result of the re-structure introduced from 1st
Early Help & Targeted Support	10,494	(3,806)	6,688	(1,160)	(142)	(715)	37	(340)	The spend on Covid is £0.057m (Q3 £0.057m) and was a pre-planned agreed funding for a management post within the Family Village project. Transformation is showing a £0.142m under-spend (Q3 £0.004m over-spend) due to the staffing restructure with budgets remaining within this service along with revised planning of spend and an under-spend of £0.047m on mentoring and training. Priority Families' has out-turned at an under-spend of £0.715m (Q3 0.561m) with anticipated 100% Payment by Results being awarded and additional external contributions towards staffing. The Education Training budget has an expectation to make a £0.050m surplus, this is not achievable, therefore is showing an over-spend of just above this at £0.052m. There is a small budget of £0.048m held within this service to offset any pressures and salaries are showing a £0.054m under-spend (Q3 £0.016m under-spend) which is a minor change of £0.038m because of the staffing restructure. Training and mentoring requested spend did not occur therefore this is

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Children's Safeguarding & Corporate Parenting	32,451	(23)	32,427	464	(76)	0	83	457	<p>There is a final combined over-spend of £0.069m (Q3 £0.101m) showing against transformation due to salaries. Covid-19 spend is a total of £0.162m (Q3 £0.153m) which has been a constant expectation since Q2. The actuals for remand beds is an under-spend of £0.035m which is a small decrease compared to Q3 when it was over-spending by £0.017m. There are currently no placements although there has been 337 days (10 YP) where YP have been in remand beds, As a result of recent lower years usage this budget for 2023-24 has been reduced as part of the MTFs. The remaining service under-spend is mainly due to a reduced remand BRICS contract with a final reduction calculation and refund on unused beds for 22/23. This now totals an under-spend of £0.174m (Q3 £0.111m). An increase in expected grant/contributions of £0.092m and establishment salaries underspend of £0.002m (small change of £0.060m from Q3 of £0.062m). This is offset by agency spend of £0.110m (Q3 £0.092m) which there are currently 2 workers till for transformation, former spend especially around training with the initial position is now an under-spend of £0.263m (Q3 was £0.143m). The effect of first phase of the Team 2023 restructure is reflected within this service area with teams lifted and shifted into their new resting place in the new structure. The remaining overspend therefore is nearly all due to salaries with budgets that have not been re-aligned to reflect these changes hence the large variation of £0.823m on salaries (Q3 £0.745m). These have since Q2 ACE has been forecasting a range over-spend of approx £1m. This is due to the additional demand for buying (and reduced selling opportunities) of Adoption places, as well as growth in the scope of ACE resulting in staff expansion. This is the gross position of the service before additional contributions from partners were agreed and accounted for. The Executive board agreed additional contributions that brought the final over-spend to £0.193m. This is covered by existing ACE reserves. The contributions for ACE for 2023-24 (i.e., the budget envelope) has been agreed to be increased by partners by almost £1m, covering the gross over-spend going forward.</p>
	33,568	(6,511)	27,057	4,340	145	(11)	79	4,127	
Youth Justice	4,238	(866)	3,372	(335)	(86)	(35)	75	(289)	
Children's Practice Improvement	4,561	(245)	4,316	599	(263)	0	0	862	
Adoption Central England	4,377	(4,313)	65	193	0	193	0	0	
Net Service Spending	103,597	(18,137)	85,460	2,577	(446)	(568)	274	3,317	

Impact on specific service reserves (from Reserves tab)	(568)
Impact on Transformation funds	(446)
Impact on risk/general reserves	3,591

Annex F Savings - Children & Families - John Coleman

Strategic Director - Nigel Minns

Portfolio Holders - Councillor Markham (Children and Families)

Saving Proposal	Target £'000	Actual £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	107	107	0	Not achieved/ identified but this has been compensated for by additional surplus generation of UASC grant to fund services to UASC clients across the service.
Maximise income and contributions to care packages - Efficient collection of health contributions to children in care placements and income from safeguarding training.	300	250	50	Education Safeguarding Training income not achieved bit offset by additional contributions for placements,
New ways of working - Reductions in staff travel, room hire, client travel and expenses from new ways of working post-Covid.	56	0	56	
Rightsize Children's and Families budgets - Remove contingency budget for Early Help and replace boarding school budget with existing budget in Children's Services.	10	10	0	
Adoption - Education contribution to the Authority's share of the Adoption Central England costs.	48	48	0	
Total	521	415	106	

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11295000	CF property adaptations, purchases and vehicles	351	55	0	0	406	351	57	90	0	498	2	92	Additional funding of £2,270 (2022/23) and £90,134 (2023/24) for existing and proposed sub project costs to be vired from Block Header Project 11792000 "Adaptations to support child placements 20-21".
11792000	Adaptations to support child placements 20-21	0	100	25	0	125	0	0	33	0	33	-100	-92	£92,404 funding to be vired to fund Projects on 11295000 CF property adaptations, purchases and vehicles, split as follows: £27,769 vire to 11295020 (£2,270 2022/23, £25,499 2023/24) and £64,635 vire to 11295021 in 2023/24.
11901000	Children's Home	282	0	0	0	282	282	8	0	0	291	8	8	Additional costs of approx £8.5k in 2022/23 funded by Revenue Contribution. Project now complete.
11902000	Adaptations to support child placements	0	0	125	131	256	0	0	92	301	393	0	137	Additional Funding of £137,000 added in 2023/24 Budget Resolution.
12002000	Children's Home 2	0	416	139	0	554	0	77	477	136	690	-338	136	Change in scope of project and additional inflationary pressures have resulted in delay to the start of construction work.
12003000	Children's Home 3	0	563	188	0	750	0	473	277	0	750	-89	-0	Delays in Planning process has resulted in a later than expected submission of Planning Application for Change of Use.
12004000	Children's Home 4	0	563	188	0	750	0	0	150	600	750	-563	0	A suitable property has not yet been found for the cohort of children (Children with Disabilities).
12015000	Family Village - Pears Site	0	150	0	0	150	0	0	0	150	150	-150	0	Proposed options for the Family Village site were rejected. Currently further options are being explored.
12016000	Minibus - Youth Services OV22 HMC	0	42	0	0	42	0	38	0	0	38	-4	-4	Vehicle was purchased in 2022/23 and no further spend expected. This Project will be closed.
12048000	Minibus 2 OE22 TNO - Youth Service C&F	0	0	0	0	0	0	41	0	0	41	41	41	Vehicle was purchased in 2022/23 and fully funded by a Revenue Contribution. No further spend expected. Project will be closed.
12087000	Pool car - Peugeot for CIC team	0	0	0	0	0	0	0	21	0	21	0	21	New Project for a Pool vehicle purchase added for Q4 Outturn to be funded by Revenue Contribution in 2023/24.
Children & Families		633	1,887	664	131	3,315	633	696	1,140	1,187	3,655	-1,191	340	

Annex G Revenue - People Strategy & Commissioning and Public Strategic Director - Nigel Minns
Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Strategy & Commissioning	525	(25)	500	(39)	0	0	0	(39)	Health income for shared AD post
Director of Public Health	2,594	(242)	2,352	1,768	0	0	2,455	(687)	Covid costs of £0.833m for school air quality assessment and ventilation improvements alongside £0.225m for supporting high risk workplaces with grants and ventilation improvements alongside £0.077m towards a PH consultant funded from the COMF fund. Covid costs of £0.977m funded from the Test & Trace Grant predominantly for staffing £0.648m. £0.090m for the covid case management system, £0.090m housing support for rough sleepers to remain in accommodation, £0.072m retrospective costs for workplace resilience scheme 'Thrive at Work', £0.051m to produce a Winter Wellness Booklet and £0.026m contributed to Coventry PHD Programme to fund research. £0.251m reducing the impact of Covid on BAME communities' project and £0.092m to fund a suicide prevention role and strategy implementation funded from the generic covid grant. £0.235m unspent water fluoridisation budget as this is now a Dept. of Health responsibility, £0.185m staffing underspend, £0.164m unutilised carry forward for Homelessness due to other funding streams becoming available and £0.103m for a range of individually immaterial reductions.
Health & Well Being	20,042	(279)	19,763	(437)	(175)	20	178	(460)	Revenue Investment fund in year underspend of £0.048m on the Tacking Family Poverty projects which will now be utilised in 23/24 and £0.127m in year underspend on Creative Health projects due to delays caused by a change in the precise nature of projects to ensure alignment with WCC objectives. £0.020m drawdown from reserves for relevant Diabetes expenditure. £0.178m Covid funded and approved Improving Mental Health Covid Recovery project. Underspend in year £0.173m on staffing, £0.245m for salary increases for staff employed under Agenda for Change employment contracts themselves within contracts commissioned by WCC, is not required as the ICB have received funding for this in 22/23 only. The balance of underspend is due to reduced demand for Sexual Health services, Health Checks, Smoking cessation services and Fitter Futures.

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Integrated and Targeted Support	13,959	(5,137)	8,822	(277)	0	(108)	58	(227)	Covid costs of £0.058m for Children in Crisis Commissioner funded from generic covid grant. £0.743m to be drawn down from Social Care and Health Partnerships Reserve in relation predominantly to partnership funded delivery of Learning Disability and Autism projects including Voiceability, Grapevine coproduction, the 'Experts by Experience' hub, health liaison resources, respite care and also diabetes. Offset by £0.242m transfer to the Social Care and Health Partnerships Reserve, in part due to £0.132m in year underspend on the Autism Diagnosis Project and and £0.110m underspend of the Community Discharge Grant which is to facilitate the discharge from long term hospital stays into the community. The reasons for these is a change in the sub projects commencement dates from February 2023 to April 2023. Further, a contribution of £0.589m is being made to the Domestic Abuse Grant Reserve due to an in year underspend of the grant following delays in the mobilisation of the pilot, recruitment delays, underutilisation of the safe accommodation units leading to a significant contractual underspend due to low levels of referrals. Underspend of £0.177m in Drug and Alcohol Rehabilitation due to reduction in uptake/duration of stay, balance due to underspend on staffing.
All Age Specialist Provision	6,037	(697)	5,340	56	0	0	32	24	Covid costs of £0.032m for Learning and Development to support the quality of the Children's Home funded from generic covid grant.
Net Service Spending (excluding DSG)	43,157	(6,380)	36,777	1,071	(175)	(88)	2,723	(1,389)	

Impact on specific service reserves (from Reserves tab)	88
Impact on Transformation reserves	175
Impact on risk/general reserves	1,389

Annex G Revenue - People Strategy & Commissioning and Public Health - Becky Hale

Strategic Director - Nigel Minns

Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Health, wellbeing and self-care - Rationalise the public health offer, preserving budgets for mandated public health functions, and rationalising the non-mandated public health offer and consolidating use of the Warwickshire Cares Better Together Fund.	177	177	0	
Maximise income and contributions to care packages - Ensure partner contributions are efficiently and effectively generated and collected.	100	100	0	
Domestic Abuse and Substance Misuse Detox Framework - Increase partner contributions to multi agency risk assessment conference in line with the national approach. The Public Health England contribution to inpatient detox will reduce current funding requirement.	36	36	0	
Total	313	313	0	

Public Health & People - Strategy and Commissioning - Becky Hale

Strategic Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adults) Councillor Sue Markham (Children and Families)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Variance in Year £'000	Total Variance £'000	
10608000	Mental Health Grant 2010/11	223	3	0	0	226	223	0	3	0	226	-3	0	Remaining Funds carried into 23/24 for final potential remaining costs of projects previously completed.
11021000	Adult Social Care Modernisation & Capacity 2012-13	352	21	70	0	443	352	0	91	0	443	-21	0	Changing Places planned installations have been delayed and/or paused. Other opportunities for developments have been identified, in process of agreeing timescales for installation.
11420000	Disabled Facilities Capital Grant	28,237	5,125	0	0	33,362	28,237	5,125	5,125	0	38,487	0	5,125	Disabled Facilities Grant allocation for 2023-24 added to programme.
11903000	Improving Mental wellbeing in Warwickshire re COVID-19 - capital fund	126	0	0	0	126	126	0	0	0	126	0	0	No spend in 2022/23 as project is complete.
12050000	Supported housing	0	0	651	0	651	0	0	651	0	651	0	0	
Grand Total		28,938	5,149	721	0	34,808	28,938	5,125	5,870	0	39,933	-24	5,125	

22/23 DSG Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by	Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Contr to/from Earmarked Reserves	
	£'000	£'000	£'000	£'000	£'000	
Schools Block	3,180	(100)	3,079	(153)	(153)	There is an favourable variance of £0.153m due to underspend on Transition Support and reductions in the Teaching union cover and planned DBS checks required to budget as well as small savings in EMTAS from a part FTE vacancy and additional income. There are also some in-year Academisation adjustments (reductions in de-delegation) which are accounted for outside of Education Services which offset the under-spend.
Early Years Block	35,458	(30)	35,428	(1,085)	(1,085)	Allocation of 2-3-4 Year old PVI provision (universal & targeted) is underspent by £0.937m. This is due to lower pupil number hence lower payments to PVIs and LA provision as well as in part a result of the revised funding was issued in August by ESFA which increased the for 3&4 years old allocation by £1.2m. This element of the DSG is subject to post year end adjustment once national spring term census is verified. The under-spend will cover such adjustment. There are also some minor operational & supports service underspend totalling £0.151m which have occurred due to a number of staff vacancies as well as ahead of schedule changes in service delivery following service transformation.
High Needs block	63,864	(895)	62,970	4,298	4,298	This net overspend consists of a number of significant budgets which are subject to interventions by the SEND & Inclusion Change programme (SICP). The over-arching aim over the long term (as funding for SEND is a national issue) is to reduce high costs volumes while increasing lower costs areas of service. For example, reducing the reliance of Independent Specialist Provision and increasing "SEND Top-ups" to mainstream and special schools. The position is somewhat mitigated going forward with the recent larger than expected HNB DSG settlement figure for 2023/24. The final out-turn position will be triangulated into the long term DSG recovery plan, to take account of any on-going pressures (as well as the increased funding). This will be reported back to the SICP board for any mitigating action to ensure that the overall DSG recovery plan is covered by the updated MTFs proposals. A decision taken at the inception of the SICP to set budgets for individual services as they might be after several years of the change programme (i.e. aspirational) does lead to several large over/underspends because budget is set for the future while the forecasted costs are for the present. Therefore, a holistic view is best taken. As reported throughout the year, areas of overspend include: An overspend of £3.710m on Independent Schools Provision. The demand on the Independent special schools has increased dramatically without any noticeable effect of intervention and the final position has followed suite with final spend of £18.212m. FTE Numbers of provision have fluctuated by upto 10% in year, with a high at Q3 (337) to final outturn of 306. Unit costs have remained steady at between £0.058m and £0.060m. For the whole of 2021/22 there were 277 places purchased at £0.054m, Q2 22/23 the forecasted numbers were 327 at £0.057m. Top ups of Teacher's pay & pension payments (TPP) to special schools £1.729m (this also includes some minor commissioning contracts). Due to late clarification of the TPP to special schools by the DfE, it was not confirmed until well into the financial year that these were payable by WCC and no budgetary provision had been made. This has been rectified for 2023-24. There has been a relatively minor net overspend of £0.235m on EHCP Top ups and Resourced provision (£32.408m budget) and an overspend on Hospital Tuition of £0.127m. The forecast overspends are partly offset by the following underspends: Post 16 Provision of £0.151m due to lower take up; Alternative provision of £1.121m with a drop in demand but increased unit costs; Slight overall net underspend of £0.094m for some support services.
Central Services block	2,127	0	2,127	66	66	There are minor over-spends on central services block due to late notification of reduced DSG budget allocation, these are offset below (outside of Education services CSSB). The budgets have been re-aligned for 2023-24 to set a blanced budget.
Net Education Service DSG Spend	104,629	(1,025)	103,604	3,126	3,126	
Schools Block	134,268	0	134,268	49	49	This is the technical adjustment outside of Education Services for in-year Academisation affecting de-delegation, this is offset in the Education Services SB above.
Early Years Block	314	0	314	677	677	Agreed Post Covid support / development grants to all EY providers agreed by School Forum as a planned use of EY DSG reserves.
High Needs block	7,575	0	7,575	138	138	Place funding for Academies Resource unit as there was difference of total places reported to ESFA at the time of Place change notification. These would normally have been budgeted for with HNB in Education Services.
Central Services block	2,001	0	2,001	(60)	(60)	See CSSB row above
Net Non Education DSG Spend	144,158	0	144,158	804	804	
Schools Block	0	(136,277)	(136,277)	0	0	
Early Years Block	0	(35,742)	(35,742)	0	0	
High Needs block	0	(70,545)	(70,545)	0	0	
Central Services block	0	(4,128)	(4,128)	0	0	
Net DSG Income	0	(246,692)	(246,692)	0	0	
NET DSG	248,787	(247,717)	1,070	3,930	3,930	

Annex B2 Non-DSG Revenue - Education Services - Johnny Kyriacou
Strategic Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

22/23 Non-DSG Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Education Services	2,622	(777)	1,845	(196)	(184)	0	0	(12)	Following transition into the SEND & Inclusion underspend of £0.184m on Pears Centre, Head of Service budget contains a savings target of £0.146m which is partially met by underspend within the service leaves with the pressure of £0.113m, £0.111m underspend on Schools pension fund
Education & Early Years	4,078	(2,079)	1,999	76	(39)	59	56	0	There is small underspend on Early Years Transformation due to a small delay in initiating the work. There are overspends (covered by their own earmarked reserves) in School Improvement & for Schools in financial difficulty (together £0.126m) off set by a £0.068m underspend on improvements to the Education MIS. (which is primarily the reason for the overall variance change from Q3). The under-spend is earmarked to be used in 2023-24 to complete the work and aid systems for the Admissions service. The COVID spend relates to short term recovery, utilising fixed contract staff. Although the remaining service variance is zero, this is net of minor under/overspends across the service, with some teams having experienced staff overspend offset by additional traded income.(Secondary National Tests).
SEND & Inclusion	7,996	(2,641)	5,355	(793)	(584)	0	50	(259)	There is a large in-year underspend in the use of drawn down reserves for the SEND & Inclusion Change programme, this is due to re-configuration of work streams for the move to phase 3, in 2023-24. Some of the delays have also been due to difficulties in staff resource commissioning as well as delays to planned training for SEND partners. The remaining service underspend is due to a large (£0.507m) overspend in SEND assessment which both staff, legal and mediation overspends offset by greater than expected (and in some cases one off) surpluses in SEND traded services to schools (especially Education Psychology). These areas are also the reason for the reduced out-turn position that was forecasted at Q3.
Education Service Delivery	6,457	(5,080)	1,377	(89)	(49)	0	6	(46)	This overall minor under-spend is the result of successful trading recovery post COVID as well as some slippage on Education Transformation work which is now scheduled for 2023-24. The improved position since Q3 is as a result of this too.
Net Service Spending (excluding DSG)	21,153	(10,577)	10,576	(1,002)	(856)	59	112	(317)	

0

Impact on specific service reserves (from Reserves tab)	171
Impact on Transformation funds	(856)
Impact on risk/general reserves	(317)

Annex B Savings - Education Services - Johnny Kyriacou

Strategic Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

Saving Proposal	Target £'000	Actual £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
NEETs contract - More effective contracting of the service to support those not in employment, education or training.	10	10	0	
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	66	66	0	
Traded income - Increased traded income from Governor and Attendance services as well as a review to modernise music services.	10	10	0	
Vacancy management - Reduction in staffing budgets through recognising natural underspends from staff turnover.	100	0	100	Work is still progressing to achieve these savings, they are now planned for 2023-24+, the under-achievement in 2022-23 has been offset by other one off savings.
Total	186	86	100	

2022/23 to 2024/25 Capital Programme - Education

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Learning - Non Schools														
11399000	CMS Music Instruments Purchases 2015/16 - 2017/18	105	0	0	0	105	105	0	0	0	105	0	0	No purchases in 2022-23
11583000	Early Years Capital Fund/ Dunchurch Infants	132	10	0	0	142	132	10	0	0	142	0	0	Project complete
Learning - Other														
10008000	Education - S106 Financing	1	0	0	0	1	1	0	0	0	1	0	0	
11393000	Minor Works Block Header 15/16	663	0	0	0	663	663	0	0	0	663	0	0	
11573000	Planning & Development block header E&L	101	151	-65	202	389	101	-45	100	232	389	-196	-0	Actual moved to main projects where feasibility complete and full scheme approved
11621000	High Meadow Infant School - New Classrooms, group rooms and Toilets	2,219	41	0	0	2,260	2,219	41	0	0	2,260	0	0	Project complete
11630000	Minor Works E&L	327	-58	1	0	269	327	-61	3	0	269	-2	0	Creditors from 2021-22 not realised and returned as basic need funding for future schemes
11678000	Seedlings Nursery HRI Wellesbourne - Modular Building	119	0	0	0	119	119	0	0	0	119	0	0	
11682000	Temporary Classroom Removal	141	0	0	0	141	141	0	0	0	141	0	0	
11683000	Healthy Pupil Capital Fund	0	0	0	0	0	0	0	0	0	0	0	0	
11807000	Maintained Nursery Schools Capital Funding to Ensure Access for Children with SEND & Inclusion	112	-6	0	0	106	112	-6	0	0	106	0	0	
11965000	Improvements at Bunting Preschool to the Capital Programme at an estimated cost of £250,000 to be funded from section 106 receipts (£228,000) and a contribution by the School (£22,000).	0	228	0	0	228	0	0	0	228	228	-228	0	Awaiting invoice from Primary School when works are complete and reimbursement is due
11999000	Clopton Nursery	0	40	0	0	40	0	40	0	0	40	0	0	Project complete - contribution paid over to Nursery
12012000	Sunbeams Nursery based at Radford Semele CofE School	0	57	0	0	57	0	57	0	0	57	0	0	Project complete - contribution paid to pre-school
Primary - expansion														
11255000	Paddox school extension Targeted Basic Need	2749	-10.087	0	0	2,739	2,749	-10	0	0	2,739	0	0	Unused creditor returned to corporate resource 2022-23. Pr4ojeft complete and to be parked
11386000	Long Lawford permanent expansion	2,734	0	408	0	3,142	2,734	9	400	0	3,142	9	0	Delays to the S278 Highways process has now meant planning permission has expired and needs to be resought for works ot then be delivered asap

2022/23 to 2024/25 Capital Programme - Education

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11570000	Coten End Primary School	168	-0	0	0	168	168	-0	0	0	168	0	0	Unused creditor returned to corporate resources funding and project now can be parked
11628000	Michael Drayton Primary - Expansion	2,456	0	0	0	2,456	2,456	3	0	0	2,459	3	3	Unclear from Property Services whether there are any further bills - project operationally complete in 2019
11646000	Barford St Peters - Extension of Kitchen facilities	235	0	0	0	235	235	0	0	0	235	0	0	
11677000	Harbury Primary School - Internal Alterations	0	0	0	0	0	0	0	0	0	0	0	0	
11736000	Weddington Primary School - Bulge Class	4	58	0	0	62	4	122	0	0	126	65	65	S106 previous given up returned to project to cover final extremely late bills - project complete
11779000	Whitnash Primary, Expansion of 2 additional Classrooms	179	672	497	0	1,349	179	1,068	101	0	1,349	395	0	Project due to be completed 2023
11843000	Long Lawford Primary School - Studio Hall	436	199	0	0	635	436	12	187	0	635	-187	0	Project is operationally complete but retention payments still possible
11851000	Burton Green Primary School	0	0	290	0	290	0	0	290	0	290	0	0	S106 adjusted to match actual funding allocated - school led scheme to payment upon completion
11863000	Lighthorne Heath Primary School, Lighthorne	0	0	146	0	146	0	0	0	146	146	0	0	Per Atlasweb this project has not yet commenced - approval in Dec2020
12000000	Radford Semele CE Primary School	0	16	0	0	16	0	16	0	0	16	0	0	School led - project complete and S106 contribution paid to school
12001000	Former Radio mast site (Houlton) Rugby	0	663	0	0	663	0	0	0	960	960	-663	297	Additional £297k S106 due in future - project still in planning stage
12011000	Bridgetown Primary School - Hall and G	0	29	0	0	29	0	26	3	0	29	-3	0	Project complete and WCC contribution paid to school - PM to clarify whether all bills are paid and if so S106 balance to be returned
12013000	Southam St James	0	30	0	0	30	0	0	30	0	30	-30	0	School led project - S106 contribution to be paid upon completion
12020000	Oakley School - Primary phase temporary solutions at Bishops Tachbrook, Briar Hill and St Margarets	0	70	1,116	0	1,186	0	166	1,957	300	2,423	96	1,237	Additional £1.237m funding approved at March23 cabinet
12030000	Long Itchington	0	58	195	0	254	0	0	254	0	254	-58	0	School led scheme - S106 contribution to be paid to school upon completion
12084000	Bishops Itchington	0	0	0	0	0	0	0	0	195	195	0	195	School led scheme - S106 contribution to be paid to school upon completion
Primary - new														
11384000	New School, The Gateway, Rugby (Griffin School)	309	2,495	4,408	0	7,213	309	4,498	2,405	0	7,213	2,003	-0	Construction has progressed sooner than forecast
12034000	Myton Gardens Primary School (new)	0	100	10,000	3,300	13,400	0	221	10,000	3,179	13,400	121	0	Delivery target Sep24 - still in design/planning/procurement phase and dealing with badger setts
Primary - other														

2022/23 to 2024/25 Capital Programme - Education

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11319000	Eastlands Primary temporary classroom	119	0	0	0	119	119	0	0	0	119	0	0	
11847000	Kingsway site changes to aid Academy conversion	156	141	4,967	0	5,265	156	203	4,000	905	5,265	61	-0	Funded from DfE specific grant and CIF - delivery by Sep24 so exp profiled to fit that target date
11861000	Bridgetown Primary, Stratford upon Avon	57	0	0	0	57	57	0	0	0	57	0	0	2022-23 S106-BN funding swap. Project complete and now to be parked
11944000	Quinton Primary School - Improvements works including an outdoor space for EYSF	94	12	0	0	106	94	12	0	0	106	-0	-0	2022-23 S106-BN funding swap. Project complete and now to be parked
11957000	Alveston Cof E Primary - fencing	0	60	0	0	60	0	60	0	0	60	0	0	S106 not required returned to post - project complete and to be parked
12021000	Lighthorne Heath Primary School refurbishment	0	164	0	0	164	0	100	64	0	164	-64	0	Project to be completed in 2023-24
12029000	Rokeby Primary School - levelling the playing field	0	28	0	0	28	0	28	0	0	28	0	0	Small contribution £415 from BN as remaining funding has already been returned based on estimated costs (Prop Serv fees not included in estimate) - project complete
12042000	Brownsover	0	0	965	0	965	0	31	934	0	965	31	0	Construction expected Aug23-Feb24
School access														
11800000	Schools Access 20-21	552	0	0	0	553	552	0	0	0	553	0	0	All sub projects now complete - project to be parked
11897000	Disability Access Block Header 2021/22	601	60	0	0	660	601	43	0	0	644	-17	-17	Sub projects complete, remaining funding to be added to 12053000 2023-24 block header - this project to be parked
12010000	Disability & Access Block Header	0	517	177	0	694	0	521	187	0	708	4	14	Forecasts added for projects complete/underway and Fixtures & Fittings for 2022-23 projects - additional £14k school contribution 12010008
12053000	Disability Access Block Header 2023/24	0	0	0	0	0	0	0	500	217	717	0	717	New allocation approved via 2023-24 Budget Resolution £700k. Plus £17k remaining funding from 2021/22 allocation 11897000
Secondary - expansion														
11472000	Kineton High School	3,187	0	0	0	3,187	3,187	0	0	0	3,187	0	0	
11645000	Coleshill Secondary School	3,339	0	0	0	3,339	3,339	0	0	0	3,339	0	0	
11776000	Campion School Expansion Phase 2	4,719	3,750	103	0	8,572	4,719	3,441	819	0	8,979	-309	407	Project complete - unclear if there are any final bills yet, to be clarified for Q1. S106 to be reviewed as potential S106/BN funding swap required-BN increased to bring total project funding back to approved total
11842000	Stratford Upon Avon School - Dining Facilities	1,332	27	0	0	1,359	1,332	43	0	0	1,376	17	17	Spend in 2022-23 exceeded approval - additional BN required and PM to review for Q1
11859000	Stratford Upon Avon School - 2fe expansion	758	265	7,250	6,120	14,393	758	710	10,697	5,944	18,109	445	3,715	Increased S106 and BN funding as per March23 cabinet approval - plus £619,500 re original land purchase

2022/23 to 2024/25 Capital Programme - Education

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11860000	Etone College - 1fe expansion	68	2,377	2,309	0	4,753	68	16	4,669	0	4,753	-2,360	-0	School led scheme - awaiting confirmation construction is complete before paying over funds to school
12014000	The Queen Elizabeth Academy Atherstone	0	500	2,793	0	3,293	0	0	3,293	0	3,293	-500	0	Schools led scheme - expansion required for additional places Sept 2023 so presume payment to school upon completion
12022000	Shipston High School - expansion	0	35	6,000	4,497	10,531	0	322	6,000	4,209	10,531	287	-0	Expecting construction to be completed for Sep2024, some spend for planning/design accelerated into 2022-23
Secondary - new														
11730000	New School Leamington (Oakley School)	414	8,000	38,025	14,023	60,462	414	9,151	26,906	23,990	60,462	1,151	0	2022-23 expenditure slightly ahead of forecast - project on target for completion Sept2024
Secondary - other														
12009000	Myton School, Warwick - New 6th form teaching block	0	2,636	3,494	0	6,130	0	3,266	2,864	0	6,130	630	0	Expansion due for completino Sept2023 but various elays in planning may mean this date slips - project being managed by the Trust, to be reimbursed when complete
12031000	Aylesford School washroom facilities	0	102	0	0	102	0	0	102	0	102	-102	0	S106 contribution to School Led scheme - reimbursement due on completion
SEN - other														
11589000	SEND facilities block header	266	31	20	0	317	266	31	7	13	317	0	0	Awaiting Prop Serv fees on 11589002 - all other sub-projects complete
11631000	Specialist Nurture Provision at Special School	0	0	200	0	200	0	0	0	200	200	0	0	No sub projects yet set up for this block header - awaiting service/PM update for Q1
SEN - expansion														
11624000	Evergreen school - Reconfiguration of classrooms	65	0	185	0	250	65	0	0	0	65	0	-185	Remaining BN funding £185k transferred to new Evergreen expansion project 12088000
11641000	Keeping SEND pupils local	0	62	128	0	190	0	84	1	104	190	22	-0	Awaiting service to update on future plans for the remaining funding on tis block header
11850000	Henley in Arden Resourced Provision	0	0	0	0	0	0	14	6	0	21	14	21	Remaining forecast relates to works being completed by school to be reimbursed when evidenced. Funding within original BN approval.
12088000	Evergreen School expansion	0	0	0	0	0	0	23	303	7,679	8,005	23	8,005	New expansion project approved Cabinet/Council March2023 - funding added £185k BN from previous Evergreen project 11624000, plus £141k S106 amd £7.679m DfE High Needs funding
12089000	Oak Wood Primary Nuneaton expansion	0	0	0	0	0	0	13	2,020	277	2,310	13	2,310	New expansion project approved Cabinet/Council March2023 - funding added £33k S106 amd £2.77m DfE High Needs funding
SEN - new														
11350000	New AEN School McIntyre Discovery Academy (Former Manor Park)	6,009	0	0	0	6,009	6,009	0	0	0	6,009	0	0	

2022/23 to 2024/25 Capital Programme - Education

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11644000	Water Orton Evergreen Unit	583	0	0	0	583	583	0	0	0	583	0	0	
11750000	Old Pears Site / Warwickshire Academy	15,569	1,540	57	0	17,166	15,569	1,445	152	0	17,166	-95	0	Project Manager has left and it is unclear whether there are any outstanding costs - to be reviewed for Q1
12086000	Alternative Provision Free School Warwick	0	0	0	0	0	0	0	0	100	100	0	100	DfE led scheme - awaiting invoice for WCC contribution to scheme
Learning - Devolved														
10554000	Devolved/School Level Budgets	0	0	0	0	0	0	2,654	0	0	2,654	2,654	2,654	.
11899000	S106 Contribution to the DfE for Lower Fa	0	0	1,300	0	1,300	0	0	0	1,300	1,300	0	0	Awaiting PM update as to when the S106 funding will be required
Grand Total		51,079	25,148	84,969	28,141	189,337	51,079	28,377	79,256	50,180	208,892	3,229	19,555	

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Business & Customer Services	334	0	334	(81)	(30)	0	0	(51)	
Business Support	9,448	(59)	9,389	288	0	98	20	170	Overspend relates primarily to staffing costs to meet an increase in service demand in the Adult Social Care Business Support Service
Customer Contact - Connect	2,873	(288)	2,585	77	0	(112)	299	(110)	
Community Hub	10,886	(2,455)	8,432	(143)	(230)	(14)	76	25	
Net Service Spending	23,541	(2,802)	20,740	141	(260)	(28)	395	34	

Impact on specific service reserves (from Reserves tab)	
Impact on risk/general reserves	

Business & Customer Services - Kushal Birla**Strategic Director - Rob Powell****Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)**

Saving Proposal	Target £'000	Actual £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Customer support service redesign - Review and rationalisation of the organisation's approach to customer support.	266	266	0	
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	114	114	0	
Reduced use of printing and stationery - Reductions in spend on printing and stationery predicated on digitisation work.	100	100	0	
Library Service - Continue the covid-led trend of rebalancing the provision of library services, for example through increasing the use of drop off book boxes.	50	50	0	
Customer journey - Embed the customer experience programme, enabling the removal of customer service standards and the consolidation of the WCC Directory within wider teams.	10	10	0	
Total	540	540	0	

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Variance in Year £'000	Total Variance	
10623000	County Records Office Service - Digital Asset Management	95	0	0	0	95	95	0	0	0	95	0	0	
11415000	Warwick - Market Hall Museum - "Our Warwickshire Projects"	910	0	0	0	910	910	0	0	0	910	0	0	
10155000	Improve Customer Experience In Cnty Cl Bldgs & Dda Works 2009/10	204	0	0	0	204	204	0	0	0	204	0	0	
11040000	Improving Customer Experience / One Front Door Improvements	1,126	911	591	0	2,628	1,126	660	511	336	2,633	-251	5	Delay in delivery of fleet replacement due to procurement process.
11422000	Stratford Library – Registrars Accommodation Works and Library Alterations	373	0	0	0	373	373	0	0	0	373	0	0	
Grand Total		2,708	911	591	0	4,210	2,708	660	511	336	4,215	-251	5	

Annex I Revenue - Commissioning Support Unit - Steve Smith

Strategic Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Agreed Budget	Agreed Budget	Agreed Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Commissioning Support Unit	256	0	256	16	0	0	0	16	
Business Intelligence	2,499	(55)	2,445	(162)	(133)	0	0	(29)	Underspend due to vacancies, and within Data Analytics Platform project
Portfolio Management Office	3,577	(1,805)	1,772	157	299	0	19	(161)	Small underspends within various investment projects, and vacancies.
Contract Management & Quality Assurance	2,707	(1,069)	1,638	(294)	0	0	82	(376)	Underspend due to vacancies
Change Management	1,025	(72)	952	(464)	(394)	0	0	(70)	Underspend resulting from transformation projects
Net Service Spending	10,064	(3,001)	7,063	(747)	(228)	0	101	(620)	

Impact on specific service reserves (from Reserves tab)	
Impact on risk/general reserves	(747)

Annex I Savings - Commissioning Support Unit - Steve Smith

Strategic Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	44	44	0	
Total	44	44	0	

**Annex J Revenue - Enabling Services - Craig Cusack
Strategic Director - Rob Powell**

Portfolio Holders - Cllr Yousef Dahmash (Customers & Transformation), Peter Butlin (Finance and Property)

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocation	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Enabling Services	355	0	355	(77)	0	0	0	(77)	The final costs of the longstanding tribunal were fully settled in March. There were a few one-off projects planned in-year that due to underspends in service areas were funded by their budgets
Facilities Management	16,708	(7,247)	9,460	(237)	0	0	0	(237)	Underspend can be attributed to the reduction of spend on cleaning materials and the increase in capital fee income and traded services income.
HR Enabling	6,923	(2,090)	4,833	(206)	(3)	124	0	(327)	Outturn underspend is primarily due to establishment vacancies. These roles are still required and the team continue to prioritise recruitment, but like many parts of the Council are finding it a harder and longer process than anticipated to bring new people in. An element of underspend is supporting a larger than anticipated cost to re-procure the YourHR system, which has gone some way to reducing the overall underspend.
Digital & ICT	13,622	(4,672)	8,950	480	0	0	0	480	Demand on ICT to deliver project and development work means there is an in-year, planned additional spend on supporting and developing Mosaic, which was not built into budget planning. Under recovery of WES traded income and additional software purchase & licence costs have also attributed to the overspend position.
ICT Strategy & Commissioning	5,446	0	5,446	(2,792)	(2,587)	0	0	(205)	Delayed spending in strategic ICT is the reason why Enabling Services net expenditure shows such a large variance. Digital roadmap costs of £1.708m and £879k of transformation funding are highlighted in the investment funding column for future use. The remaining underspend is as a result of staff vacancies.
Net Service Spending	43,054	(14,009)	29,044	(2,832)	(2,590)	124	0	(366)	

Impact on specific service reserves (from Reserves tab)	124
Impact on risk/general reserves	(2,956)

**Annex J Savings - Enabling Services - Craig Cusack
Strategic Director - Rob Powell
Portfolio Holders - Cllr Yousef Dahmash (Customers &
Transformation), Peter Butlin (Finance and Property)**

Saving Proposal	Target £'000	Actual £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Enabling Services delivery review - Review of expenditure on staffing, expenses, projects in Enabling Services.	1,092	1,092	0	
Facilities management - Reduction in facilities management and maintenance cost savings linked to asset rationalisation	148	148	0	
ICT Service delivery review - Rightsize ICT budgets and deliver efficiencies through the management of development projects.	69	69	0	
Management of cost of Enabling Service external provision - Management of the cost increases of externally purchased services including a review of services purchased from third parties to ensure value for money.	126	126	0	
Property service delivery review - Ensure an effective mix of staff and agency use and drive efficiencies in facilities management resource spend and maintenance budget, including the closure of the Northgate House café.	50	50	0	
Maintenance and engineering work profile - Efficiencies in the work planning and prioritisation across maintenance and engineering.	70	70	0	
ICT Development - Release of capacity from the current ICT development budget and re-purpose this as the seed corn funding for the Systems Development Fund.	500	500	0	
Total	2,055	2,055	0	

Enabling Services - Craig Cusack

Strategic Director - Rob Powell

Portfolio Holders - Councillor Dahmash (Customers & Transformation), Peter Butlin (Finance and Property)

2022/23 to 2024/25 Capital Programme - Enabling Services

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Structural Maintenance														
11290000	Schools - Planned Capital Building, Mechanical and Electrical Maintenance 2017/18	7,010	0	0	0	7,010	7,010	0	0	0	7,010	0	0	
11445000	Schools - planned building, mechanical and electrical maintenance backlog 18-19	7,253	0	-	-	7,253	7,253	-0	0	0	7,253	-0	-0	
11687000	The Saltway Centre & Stratford Family Centre - Refurbish Family Centre	102	-	-	-	102	102	0	0	0	102	0	0	
11787000	Non schools building maintenance 20-21	2,492	39	-	-	2,531	2,492	35	3	0	2,530	-4	-1	£866 transferred to Project 11889000 to support additional expenditure.
11791000	Schools asbestos and safe water 20-21	841	-2	0	0	840	841	-2	0	0	840	-0	-0	
11795000	Schools building maintenance 20-21	7,123	1	0	0	7,125	7,123	1	0	0	7,125	0	0	
11887000	Non-Schools Building Maintenance 2021-22	2,298	-228	0	0	2,070	2,298	-252	25	0	2,070	-25	-0	Underspend due to slippage in the 2022-23 work programme. Budget is to be carried forward to support the 2023-24 work programme.
11888000	Schools Building Maintenance 2021-22	6,576	332	0	0	6,908	6,576	280	52	0	6,908	-52	0	Underspend due to slippage in the 2022-23 work programme. Budget is to be carried forward to support the 2023-24 work programme.
11889000	Non-Schools Asbestos & Safe Water 2021-22	331	122	0	0	453	331	123	0	0	454	1	1	
11890000	Schools Asbestos & Safe Water 2021-22	754	7	0	0	761	754	-14	0	0	741	-21	-21	The remaining budget allocation of £20,558 is to be transferred to project 11972000 to support the 2022-23 additional work programme expenditure.
11896000	Lillington Academy CTA Works	232	-0	278	0	510	232	-0	278	0	510	0	0	
11969000	Non-Schools Building Maintenance 2022-23	-	2,000	240	0	2,240	0	1,770	419	0	2,189	-230	-51	Underspend due to slippage in the 2022-23 work programme. £51,155 is to be used to support project 12049000 Water Orton Primary School – Demolition Works (G&P). The remaining budget is to be utilised during the 2023-24 work programme.

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11970000	Non-Schools Asbestos & Safe Water 2022-23	-	169	0	0	169	0	99	0	0	99	-70	-70	£98,583 is to be used to support project 12049000 Water Orton Primary School – Demolition Works (G&P)
11971000	Schools Building Maintenance 2022-23	-	7,464	0	0	7,464	0	6,778	645	0	7,423	-686	-41	£150 has been transferred to Project 11795000 and £40,650 has been transferred to project 11972000 in order to support the additional costs of these projects. The remaining underspend is due to the slippage in the 2022-23 work programme. The plan is for the remaining allocation to be used to support the 2023-24 work programme.
11972000	Schools Asbestos & Safe Water 2022-23	-	907	0	0	907	0	940	0	0	940	33	33	Project 11890000 remaining budget allocation of £20,558 and £40,650 from Project 11971000 has been transferred to support the additional work programme expenditure.
12058000	Non-Schools Building Maintenance 2023-24	-	0	0	0	0	0	0	2,322	0	2,322	0	2,322	Approved 2023-24 capital budget allocation
12059000	Non-Schools Asbestos & Safe Water 2023-24	-	0	0	0	0	0	0	356	0	356	0	356	Approved 2023-24 capital budget allocation
12060000	Schools Building Maintenance 2023-24	-	0	0	0	0	0	0	7,365	0	7,365	0	7,365	Approved 2023-24 capital budget allocation
12061000	Schools Asbestos & Safe Water 2023-24	-	0	0	0	0	0	0	816	0	816	0	816	Approved 2023-24 capital allocation
10592000	Small Scale Reactive / Minor Improvements County-Wide	663	0	0	0	663	663	0	0	0	663	0	0	.
11318000	Universal Free School Meals Programme	-	0	0	0	0	0	0	0	0	0	0	0	
11121000	Development of Rural Broadband	30,818	2,798	3,265	3,446	40,327	30,818	2,804	3,787	5,197	42,606	6	2,279	The Broadband Investment Funding calculation from BT/Openreach is expected to increase gainshare funding in 2023/24 for utilisation, with a corresponding increase in expenditure to support and extend infrastructure connectivity build into 2025/26. Additional support to central Government's BDUK mapping and data project rollout is expected to result in increased revenue income.
11310000	Client Information Systems Review	3,385	0	0	0	3,385	3,385	0	0	0	3,385	0	0	
11891000	IT Infrastructure 2021-22	113	325	0	0	438	113	319	6	0	438	-6	-0	

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11900000	Local Full Fibre Networks Programme (LFFN) CSW in conjunction with DCMS	3,854	0	0	0	3,854	3,854	0	0	0	3,854	0	0	
12090000	Estate master planning	-	0	0	0	0	0	329	0	0	329	329	329	As part of the initial phase of the Shire Hall development within the Estate Master Plan project a significant amount has been spent on the purchasing of furniture using property service revenue budget underspends. To ensure compliance with accounting rules and increase visibility of the Council's owned assets, this expenditure has been capitalised and added to the asset register as a grouped item.
		73,846	13,935	3,783	3,446	95,010	73,846	13,210	16,074	5,197	108,327	-725	13,317	

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Finance	269	(6)	263	(26)	0	0	0	(26)	Additional pension fund income not formally budgeted for.
Finance Delivery	4,955	(3,051)	1,905	7	0	68	30	(91)	The contribution from reserves of £68k balances the net cost in 2022/23 of the Schools Absence Insurance scheme. The remaining service underspend of £91k is primary due to a small staffing underspend from vacancies of £30k, and the traded schools finance team over-achieving against the income target by £61k through a
Investments, Treasury and Audit	1,596	(796)	799	(129)	0	0	0	(129)	Mainly linked to vacancies in excess of budgeted vacancy factor.
Commercialism	454	(10)	444	156	0	0	0	156	The extension of the WPDG Joint Venture procurement into 22/23 was unbudgeted, and due to the overall Finance underspend a decision was taken to absorb this without seeking additional investment fund income.
Strategic Finance	834	(81)	753	(63)	0	0	0	(63)	Two thirds of the underspend was on employee budgets as a result of planned vacancies. The remaining underspend was due to reduced spend on training/staff travel, no requirement to use the budget for tax consultancy budget in 2022/23 and reduced subscription costs.
Finance Transformation	4,149	(1,652)	2,496	(285)	(293)	0	0	8	
Net Service Spending	12,257	(5,596)	6,660	(340)	(293)	68	30	(145)	

Impact on specific service reserves (from Reserves tab)	(195)
Impact on risk/general reserves	(145)

Annex K Savings - Finance - Andrew Felton**Strategic Director - Rob Powell****Portfolio Holders - Councillor Butlin (Finance & Property)**

Saving Proposal	Target £'000	Actual £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Finance process efficiencies - Deliver efficiencies through ongoing service redesign, automation, AI and self-service.	25	25	0	
Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the cost increases of externally purchased services.	29	29	0	
Procurement cards - Rebates from extended use of procurement cards.	25	25	0	
Total	79	79	0	

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Governance & Policy	(115)	0	(115)	11	0	0	0	11	
Communications	1,199	(719)	480	(184)	0	0	6	(190)	The variance in outturn is in primarily due to over recovery of income which was not anticipated at the start of the year and which has been delivered within existing staffing resource. Recruitment of additional fixed term capacity to meet increased demand is ongoing. Using data to project demand trends, we will continue to work closely with finance colleagues to monitor the situation and improve forecasting for the coming year.
HR Organisational Development	785	0	785	(54)	(55)	0	16	(15)	
Property Management	2,753	(1,412)	1,341	(47)	0	30	0	(77)	The primary reason for the underspend is the vacancy factor due to recruitment challenges. This has been offset in part by additional income streams that have come into operation. Moving into 23/24 closer scrutiny will continue as forecasting and and changes to cost centre management develops.
Legal & Democratic	9,038	(8,121)	917	(743)	0	0	0	(743)	The variance from budget arises as a result of £1m new external legal business not anticipated at start year, with a greater margin which helped to offset the loss of a major legal client from April 22 and increasing demand and costs in Information Governance. Total income was up 5.3% to £8.5m, gross surplus up 13.8% to £1.6m (£600k ahead of budget), salary and other costs held to 3.4% and net surplus increased 24% (£500k ahead of budget). The Legal and Democratic surplus has exceeded expectations and generated £1.6m surplus - a successful year for legal trading.
Corporate Policy	564	0	564	(40)	0	0	0	(40)	Varianace due to staff changes in the year including recruitment lag, reduction in hours and early appointment of NGDPs into full time roles within WCC (which can't be backfilled)
Net Service Spending	14,224	(10,252)	3,972	(1,057)	(55)	30	22	(1,054)	

Impact on specific service reserves (from Reserves tab)	30
Impact on risk/general reserves	(1,087)

Annex L Savings - Governance & Policy - Sarah Duxbury
Strategic Director - Rob Powell
Portfolio Holders - Cllr Yousef Dahmash (Customers & Transformation)

Saving Proposal	Target £'000	Actual £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Electronic record keeping - Reduced storage requirements as a result of the move to electronic record keeping.	10	10	0	
Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the cost increases of externally purchased services.	33	33	0	
Legal services trading income - Additional surplus from external trading with other local authorities and public sector bodies.	40	40	0	This has been significantly exceeded given gross surplus achievement of £1.6m at year end (£600k ahead of budget), with net surplus increased by 24% (£500k ahead of budget). These numbers effectively deliver entire MTFS Savings for current 6 year plan and subsidise paper free meetings.
Paper free meetings - Reduction in the cost of printing as a result of moving to paper free meetings.	10	5	5	Take up of paper free meetings is currently approx 50% - unless more members opt in to paper free the number is unlikely to rise.
Vacancy management - Recognise natural underspends from staff turnover and operating under-capacity.	45	45	0	
Total	138	133	5	

2022/23 to 2024/25 Capital Programme - Govern

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10972000	Wark - Land At Hawkes Farm (Europa Way) - Plan Cons	756	0	0	0	756	756	0	0	0	756	0	0	
11136000	Various Properties - Renewable Energy/Reducing Energy	240	0	0	0	240	240	0	0	0	240	0	0	
11292000	Rural Services Capital Maintenance 2017/18	611	58	17	0	686	611	60	15	0	686	2	0	
11335000	Rationalisation of County Storage Facilities	9,382	110	79	0	9,571	9,382	100	89	0	9,571	-10	0	Ongoing works to Hawkes Point (UPRN 5417) in 2023/24
11440000	Strategic Site Planning Applications	2,661	422	844	0	3,926	2,661	278	988	0	3,926	-144	-0	Contract in place with DFE. Site preparation work underway. Need to provide serviced site for the school to include bovine remediation, badger relocation and provision of access road. Works to be in place by end of 2023.
11446000	Rural Services capital maintenance 18-19	179	0	0	0	179	179	-0	0	0	179	-0	-0	£278 Budget moved to project 11542000 Rural Services Capital Maintenance 2019/20
11542000	Rural Services Capital Maintenance 2019/20	233	82	11	0	326	233	81	12	0	326	-0	0	£278 Budget moved from project 11446000 Rural Services Capital Maintenance 2018/19
11689000	Maintaining the Smallholdings land bank	0	370	391	0	761	0	0	391	0	391	-370	-370	£370k Budget moved to main project 12049000 Water Orton Primary School - Demolition works
11790000	Smallholdings Capital Maintenance 20-21	99	189	6	0	294	99	107	88	0	294	-82	-0	Smallholdings Capital Maintenance programme ongoing. Will be reviewed Q1 2023/24.
11858000	Creation of office space at Holly Walk, Leamington	548	819	44	0	1,412	548	780	84	0	1,412	-39	-0	
11867000	Smallholdings Maintenance 2021/22	0	33	179	0	212	0	0	212	0	212	-33	0	Stock condition survey works following in 2023/24
11910000	Public Sector Decarbonisation Scheme	533	3	0	0	537	533	3	0	0	537	0	0	

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11929000	Bedworth/Croxhall Street Centre/ Renovation	8	6	0	0	15	8	-8	0	0	0	-15	-15	After detailed feasibility the Croxhall Centre Refurbishment and conversion was found to be too expensive and beyond funds available from other sources. Project aborted.
11953000	Land at Leicester Lane Cubbington	116	223	1,253	0	1,592	116	81	500	895	1,592	-142	-0	Delays due to further geo-technical surveys to establish the levels of contamination within the fly tipped waste. Awaiting a decision from WCC Legal team to confirm an agreed way forward.
11975000	Smallholdings Maintenance 2022-23	0	0	373	0	373	0	0	373	0	373	0	0	
12017000	Acquisition of land in Warwick	0	935	0	0	935	0	887	48	0	935	-48	0	Property is now under offer to NHS SWFT as per Cabinet Approval. Retention of external fees required in 2023/24
12049000	Water Orton Primary School - demolition works	0	0	0	0	0	0	471	49	0	520	471	520	£520k Budget created for Water Orton project 12049000. Budget made up of £150k from project 11970000 - Non Schools Asbestos and £370k from 11689000 Maintaining the Smallholdings land bank.
12079000	Smallholdings Maintenance 2022-23	0	0	0	0	0	0	0	390	0	390	0	390	Rural Services Capital Maintenance allocation 2023/24
Grand Total		15,368	3,250	3,197	0	21,815	15,368	2,839	3,239	895	22,340	-411	525	

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Government Grants & Business Rates	0	(165,438)	(165,438)	(846)	0	(641)	(38)	(167)	£1.268m drawdown from the business rates volatility reserve. £0.167m is over achievement of grant income.
Capital Financing Costs	27,283	(3,063)	24,219	(2,726)				(2,726)	Underspend is due to an improved return on our investments which is linked to the higher interest rates currently being offered to reduce inflation.
0-5 Strategy for Children	0	(299)	(299)	0				0	
Strategic Management Team	1,297	0	1,297	(53)				(53)	Underspend is due to cumulative salary variations on Hay Grade posts and a reduction in hours on Single Status.
County Coroner	1,017	(300)	717	(83)				(83)	Service is forecasting an underspend due to lower levels of demand compared to budget - mortuary / body retrievals/ post mortems.
County Council Elections	263	0	263	(263)		(263)		0	Budget to be transferred to Quadrennial election reserve to fund future year elections
Environment Agency - Flood Defence Levy	263	0	263	0				0	
External Audit Fees	327	0	327	(174)		(174)		0	£174k underspend - Audit fee costs were expected to rise in 22/23 but the new contract begins in 23/24.
Pensions deficit under-recovery	1,483	0	1,483	0				0	
Members Allowances and Expenses	1,141	0	1,141	(191)				(191)	Underspend relates to an overall reduction in Members travel and subsistence. In addition, there is an underspend on the budget put aside to fund members allowance increase, in March 23, Full Council agreed to increase members allowance by an avg. 6% in line with avg. employee payaward.
Apprenticeship Levy	534	0	534	214		214		0	The apprenticeship levy is forecast to overspend by £214k which will be drawdown from the apprenticeship reserve at year end.
Other Administrative Expenses and Income	5,076	(2,972)	2,104	669	(368)	216	250	571	£0.709m relates to the higher than budgeted pay award. £250k relates to approved Covid related expenditure funded by 2021/22 unringfenced covid grants. There is a £525k underspend which relates to the the reversal of the 1.25% National Insurance rate rise as per the autumn statement and a £350k paid dividend which is offsetting the increase in salaries due to the pay award of £667k. £286k underspend relates the cost of the disposal of assets being lower than estimated, this will be added to the Capital Fund.
Warwickshire Property and Development Company	1,967	0	1,967	(1,764)		(1,764)		0	Net contribution to the commercial risk reserve of £1.764m largely as a result of underutilised provision for delayed capital receipts set aside as per the 2022/23 Business Plan.
Warwickshire Recovery and Investment Fund	0	0	0	279		279		0	Net contribution from the Commercial Risk Reserve due to no lending made from the Business Investment & Growth fund in 2022/23. WRIF is still expected to become self financing from interest income.
Provision for DSG Deficit	0	0	0	0				0	
Net Service Spending (excluding DSG)	40,651	(172,072)	(131,422)	(4,938)	(368)	(2,133)	212	(2,649)	
Impact on specific service reserves (from Reserves tab)				477					
Impact on risk/general reserves				2,649					

Annex M Savings - Other Services - Virginia Rennie

Strategic Director - Rob Powell

Saving Proposal	Target £'000	Actual £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	101	101	0	
Insurance - Savings arising as a result of revised insurance calculation assuming higher level of self insurance. (Delivery will be the responsibility of the Assistant Director - Finance).	2	2	0	
Early Invoice Payment Rebates - Increased take-up of early invoice payment offer. (Delivery will be the responsibility of the Assistant Director - Finance).	68	68	0	
Treasury Management - A target to increase returns on investment by 10 basis points based on a more pro-active approach to treasury management. (Delivery will be the responsibility of the Assistant Director - Finance.)	185	185	0	
Total	356	356	0	

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11868000	Warwickshire Property Development Company	0	2,922	25,726	91,352	120,000	0	1,405	19,101	80,950	101,456	-1,517	-18,544	Forecast reflects 2023 WPDG Business Plan
11917000	Warwickshire Recovery & Investment Fund	400	4,600	23,000	102,000	130,000	400	0	23,100	66,500	90,000	-4,600	-40,000	Forecast reflects 2023/24 WRIF Business Plan
12007000	Asset Replacement Fund	0	81	5,920	9,000	15,000	0	64	3,771	14,164	18,000	-16	3,000	Additional £3m funding added as part of February 2023 budget resolutions. Only one of the trailers on 12007003 had been acquired by the end of 2022-23 financial year.
Corporate		400	7,602	54,646	202,352	265,000	400	1,469	45,973	161,614	209,456	-6,133	-55,544	

Financial Yearend Reserve Schedule 2023/24 (£M)

Directorate	Service	Description	Reserves as at 31 March 2022 £	Carry Forwards £	Movement in year £	Movement in Year - 22/23 MTFS commitment £	Effect of Outturn £	Reserves as at 31 March 2023	Balancing Risk Reserves	MTFS Allocation 2023/24	Rephasing of 2022/23 Projects	Movement In Year 2023/24 (Drawdowns)	Future MTFS commitment £	Uncommitted Reserves £	
Earmarked - Schools Reserves															
Schools	Education Services	DSG Reserve - County Council	(11,097)	0		(1,070)	(3,930)	(16,097)					0	(16,097)	
	Finance	School Absence Insurance	872	0		0	(68)	805					0	805	
	Other Services	School Balances		23,086	0		0	(2,677)	20,408					0	20,408
		Contingency to cover DSG Overspend		13,678	0	7,972	0	0	21,650					0	21,650
		Loans To Schools		14	0	(14)	0	0	0					0	0
Total Earmarked Schools Reserves			26,553	0	7,958	(1,070)	(6,675)	26,766	0	0	0	0	0	26,766	
Earmarked - External Reserves															
Communities	Education Services	School Improvement Monitoring & Brokering Reserve	893	0		0	(72)	821					0	821	
	Fire and Rescue	Emergency Service Network	907	0		0	(5)	902					0	902	
	Environment Services	Proceeds of Crime		247	0		0	76	323					0	323
		S38 Developer		752	0		0	0	752					0	752
	Strategic Commissioning	Speed Workshops		958	0		0	(7)	951					0	951
People	Children and Families	Rural Growth		0		0	(52)	190						0	190
		Adoption Central		315	0	(65)	0	(193)	57				855	912	
	Controlling Migration		181	0	(74)	0	11	118				(118)	0	0	
	Social Care and Support	BCF System Development Fund		3,860	0		0	(939)	2,921		(375)		0	2,546	
	Strategic Commissioning People	Social Care & Health Partnership		2,122	0		0	(511)	1,610			(155)	0	1,455	
Resources	Business and Customer Services	Museum, Records and Libraries Trust Funds and Bequests		345	0		0	14	360				0	360	
	Finance	LA Counter Fraud Fund Grant		16	0		0	0	16				0	16	
	Governance and Policy	One Public Estate		252	0		0	(30)	222				0	222	
Corporate	Other Services	NNDR Pool Surplus Reserve		2,204	0		0	581	2,785				0	2,785	
Total Earmarked External Reserves			13,293	0	(138)	0	(1,126)	12,029	0	(375)	0	(273)	855	12,235	
Reserves Subject to Annual Review - Internal Policy															
People	Strategic Commissioning	Domestic Abuse		1,040	0		0	589	1,629				0	1,629	
		Universal Drug Fund		162	0	42	(204)	0	0				0	0	

Financial Yearend Reserve Schedule 2023/24 (£M)

Directorate	Service	Description	Reserves as at 31 March 2022 £	Carry Forwards £	Movement in year £	Movement in Year - 22/23 MTFS commitment £	Effect of Outturn £	Reserves as at 31 March 2023	Balancing Risk Reserves	MTFS Allocation 2023/24	Rephasing of 2022/23 Projects	Movement In Year 2023/24 (Drawdowns)	Future MTFS commitment £	Uncommitted Reserves £
People	Children and Families	Priority Families Reserve	1,046	0		(412)	715	1,349		(178)			0	1,171
Resources	Business and Customer Services	Warwickshire Local Welfare Scheme	812	0		0	112	924					0	924
	Enabling Services	Going for Growth Apprenticeship	297	0		0	(124)	173					0	173
Corporate	Other Services	LATC Operational Reserve	0	0		0	0	0					0	0
		Local Resilience Forum - Brexit	455	0		0	13	468					0	468
		Corporate Apprenticeship Fund	878	0		0	(214)	665					0	665
		Redundancy Fund	5,822	0	(817)	0	0	5,004					0	5,004
		Schools in Financial Difficulty	1,641	0		(70)	(54)	1,517		(70)			0	1,447
		Total Annual Review - Internal Policy	12,153	0	(775)	(686)	1,037	11,729	0	(248)	0	0	0	11,481
Reserves Subject to Annual Review - Volatility														
Communities	Environment Services	Domestic Homicide Reviews	3	0		0	22	25					0	25
	Fire and Rescue	Pensions Reserve	133	0		0	82	216					0	216
People	Children and Families	Youth Justice Remand Equalisation	767	0		0	35	802					0	802
Corporate	Other Services	Financial Instruments Reserve	2,084	0		0	0	2,084					0	2,084
		Insurance Fund	7,986	0		1,300	(443)	8,843					0	8,843
		Capital Fund	982	0		0	245	1,228					0	1,228
		Tax base volatility	22,774	0	5,394	0	60	28,228					0	28,228
		Pensions Deficit	0	0		0	0	0					0	0
		Quadrennial	613	0		0	263	876					0	876
		Audit Fee Reserve	115	0		0	174	289					0	289
		IT Sinking Fund	2,773	0		0	0	2,773					0	2,773
		Commercial Risk	8,758	0		(883)	1,484	9,359					0	9,359
		Winter Pressure	0	0		2,300	(2,300)	0		2,300			0	2,300
		Schools Liabilities	254	0		0	0	254					0	254
		Interest Rate Volatility Reserve	0	0		0	0	0					0	0
		Inflation Contingency Reserve	2,276	0		0	0	2,276					0	2,276
		Oxygen Volatility	38	0		0	(18)	20					0	20
Covid Tax Volatility	4,891	0	(4,891)	0	0	0					0	0		
		Total Annual Review Volatility	54,448	0	503	2,717	(396)	57,271	0	2,300	0	0	0	59,571

Financial Yearend Reserve Schedule 2023/24 (£M)

Directorate	Service	Description	Reserves as at 31 March 2022 £	Carry Forwards £	Movement in year £	Movement in Year - 22/23 MTFS commitment £	Effect of Outturn £	Reserves as at 31 March 2023	Balancing Risk Reserves	MTFS Allocation 2023/24	Rephasing of 2022/23 Projects	Movement In Year 2023/24 (Drawdowns)	Future MTFS commitment £	Uncommitted Reserves £
Invest to Save Funds														
Corporate	Other Services	Fire Transformation	564	(52)	119	0	73	704			(73)	(142)	(369)	120
		Children's Transformation Fund	6,430	(2,315)	(2,584)	0	446	1,976			(446)	0	(1,530)	0
		Council Change Fund	6,821	(2,622)	(2,252)	(393)	1,851	3,406			(1,451)	(1,955)		0
		Revenue Investment Funds (upto Mar 22)	16,291	(2,050)	(11,588)	(780)	539	2,412			(519)	(1,647)	(246)	0
	Other Services	New Revenue Investment Funds	0		8,273	0	193	8,466			(193)	3,610	(1,883)	10,000
	Other Services	Revolving Fund	0		5,000	0	0	5,000						5,000
	Other Services	Digital Roadmap Investment Fund				0	1,708	1,708		3,200	0		(1,708)	3,200
Other Services	System Replacement Fund				0	424	424			(56)			368	
People	Education Services	Education Transformation Fund	1,425	(184)		0	855	2,096		1,800	(855)	(801)	(440)	1,800
Total Invest to Save Funds			31,530	(7,223)	(3,031)	(1,173)	6,089	26,192	0	5,000	(3,592)	(935)	(6,176)	20,488
Reserves Subject to Annual Review - Specific Investment Projects														
People	Education Services	Virtual School for children looked after	0	0		0	0	0					0	0
		Education management	46	0		0	68	114					0	114
Communities	Environment Services	Flood Management Reserve	603	0		0	0	603					0	603
	Fire and Rescue	Vulnerable People Earmarked Reserve	143	0		0	26	169					0	169
	Strategic Commissioning for Communities	Kenilworth Station	552	0		0	0	552					0	552
		Skills Delivery for Economic Growth	76	0		0	0	76					0	76
Resources	Business and Customer	European Match	166	0		0	(33)	133					0	133
		Corporate Customer Journey Programme	98	0		0	(98)	(0)					0	(0)
	Enabling Services	HR - Service Improvement Projects	60	0		0	0	60					0	60
Corporate	Other Services	Unringfenced Government Grants	0	0		0	0	0					0	0
		Covid Grants	3,353	0		0	(2,602)	751					(751)	(0)
		Covid Grants	11,047	0	(8,462)	0	(1,350)	1,234					(734)	500
Total Annual Review Specific Investment Projects			16,143	0	(8,462)	0	(3,989)	3,692	0	0	0	0	(1,485)	2,207
Management of Financial Risk														

Financial Yearend Reserve Schedule 2023/24 (£M)

Directorate	Service	Description	Reserves as at 31 March 2022 £	Carry Forwards £	Movement in year £	Movement in Year - 22/23 MTFS commitment £	Effect of Outturn £	Reserves as at 31 March 2023	Balancing Risk Reserves	MTFS Allocation 2023/24	Rephasing of 2022/23 Projects	Movement In Year 2023/24 (Drawdowns)	Future MTFS commitment £	Uncommitted Reserves £
Communities		Directorate Risk Reserve	3,007	(687)	257	0	(4,400)	(1,824)	2,000		(176)	2,105	0	2,105
People	includes winter pressure	Directorate Risk Reserve	10,526	(1,391)	2,304	0	(4,037)	7,401			(163)		0	7,238
Resources		Directorate Risk	2,106	(1,041)		0	2,147	3,213	(1,771)		(308)		0	1,134
Corporate		General Reserves	21,417	0		4,583	0	26,000					0	26,000
		Total Management of Financial Risk	37,056	(3,119)	2,561	4,583	(6,290)	34,791	229	0	(647)	2,105	0	36,477
Available for Use Reserves														
Corporate		Medium Term Financial	53,355	(402)	13,367	(18,221)	2,430	50,530	(229)	(22,691)		(5,176)	(11,043)	11,391
		Total Available for Use Reserves	53,355	(402)	13,367	(18,221)	2,430	50,530	(229)	(22,691)	0	(5,176)	(11,043)	11,391
Z0001 Corporate Budget		Total	244,532	(10,744)	11,982	(13,850)	(8,920)	222,999	0	(16,014)	(4,239)	(4,280)	(17,849)	180,616